B&MNEWS

The Newsletter about Black & McDonald People and Projects

Innovative Use of Tower Cranes in Wind Energy Construction

With heightened awareness about climate change and a growing global push towards using more renewable energy sources, there is a strong uptick in both the size and complexity of renewable projects, in particular wind farms, and a demand to build these faster and more efficiently.

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Black & McDonald Delivers Value-Added Solutions for TransAqua's Moncton Wastewater Plant Expansion

Over the years, Black & McDonald has built a strong industry reputation for our customer-centric culture, and our commitment to building solution-focused partnerships with our clients.

This was again exemplified by the work done recently by B&M's New Brunswick Industrial Division on the Moncton Waste Water Treatment Plant expansion project for our client TransAqua, the public face of the Greater Moncton Wastewater Commission.

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Winter 2020

Black&McDonald

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To meet the demand to construct these complex, large-scale windfarms within strict project and time specifications, B&M developed an innovative solution using tower cranes. This innovation was recently used at the Romney Wind Energy Centre in Chatham, Ontario.

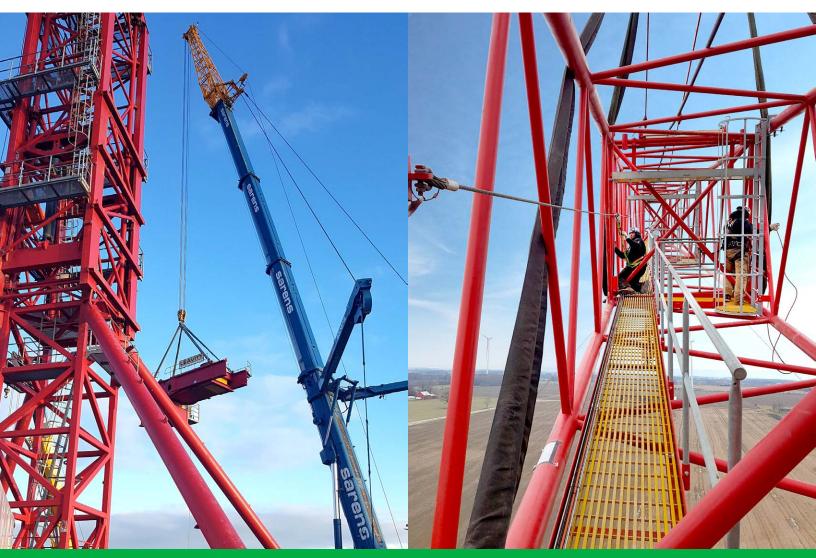
The Romney Wind Energy Centre, with an operational capacity of 60 megawatts, has several large wind turbines with a hub height of 132m and weighing 60,780kgs. It became clear right at the bid stage that a conventional crawler crane would neither get the job done on time nor suit the Construction Disturbance Areas (CDA) restrictions of the project. Another innovative solution was needed.

Tower cranes rise to the challenge

As the B&M site team began looking for options, they saw an opportunity to be the first in North America to use tower crane technology.

One of the revolutionary tower crane's major advantages over traditional cranes is the fact that it is built vertically, therefore requiring much less surface area. After the first two sections are built, it is self-erecting. This means that the tower crane requires less support cranage than a crawler crane, allowing for a smaller surface area for the granular crane pad.

Tower cranes can also withstand much higher wind limits than comparable crawler cranes. The top section (turbine section 6)



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has a wind limit of 15m/s, which is 5-7m/s higher than the comparable crane. In fact, the wind limits of the tower crane are so high that the deciding factor is not the crane but the ability of the workers to handle the taglines for each component.

Tower cranes better suited for Romney project's specifications

The Romney turbine installations are on private farm land, and as such, there are limits to the amount of space that can be utilized on each property. The smaller footprint of the tower crane and the fact that it is a vertical build limits the disturbance to the turbine property, affecting the drainage tile works, topsoil impacts and environmentally sensitive areas.

Tower cranes present another added advantage over crawler cranes – building and tearing down the tower crane is completed within 36 hours, whereas a comparable crawler crane of the same capacity needs 6-7 days. Because of the speed at which tower cranes can be built, commissioned and torn down, B&M successfully erected 16 of the 17 turbines in just 11 weeks.

The Romney Wind Energy Centre is the first wind turbine project in North America to use a tower crane for turbine erection works, and with the knowledge that wind turbines are only getting taller, this type of crane will become commonplace within 3-4 years. Companies across the continent are watching how leaders like Black & McDonald have taken an innovative and unconventional approach for building wind towers.





Black & McDonald Delivers Value-Added Solutions for TransAqua's Moncton Wastewater Plant Expansion

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The scope of our work at the plant included the M&E installation of four new primary clarifiers. On the completion of this contract, TransAqua identified the need for additional services, including improved project management control, transparency and the additional control of an ISO certified program.

Our B&M Team, led by Lester Buckland, Division Manager, quickly rose to the challenge and presented a proposal to provide all the value-added services that were required. TransAqua and Black & McDonald subsequently signed a Master Services Agreement that would provide the client with certainty of labour costs, access and transparency into our national procurement capabilities, and the controls offered by our ISO program. All these services are now working successfully as we complete the three scheduled phases of the plant expansion.

The planned completion of the existing phases approved for construction is December 2020. For the Atlantic Industrial Division this represents \$20 million in booked sales. This level of customer service and project success would not be possible without the hard work of the entire team, including Serge Blanchard (Mech. Super), Jason W. Buckland (Elec. Super) and Andrew Sullivan (QA/QC Lead).





Measuring Health & Safety Performance

Why do we measure both leading and lagging indicators of health and safety performance, and how can this analysis bring us to our goal of zero incidents?

For decades, many employers in various industries have been collecting and analyzing data about their health and safety performance. Traditionally health and safety management programs measure how well an employer is doing based on performance outcomes, such as number of hours worked per work-related injury or illness, which provide the various incident rates.

Lagging indicators measure the end result of health and safety processes, policies and procedures. They are a record of things that have already happened, (e.g., medical aid incidents). Since they record things after the fact, they inform a reactive health and safety culture. Although lagging indicators may be useful when identifying trends in past performance, leading indicators are how we make the shift to a proactive health and safety culture. Leading indicators focus on future health and safety performance with the intent of continuous improvement. They are a signal of what is being done on an ongoing basis to prevent worker illness and injury.

At Black & McDonald, we track both leading and lagging indicators while recognizing the importance of both and the difference between them. Our leading indicators include Project Safety Plans, Pre-Job Hazard Assessments, Site Inspections, Task Observations, Near Misses, Safety Opportunities, Hazard ID and Good Catches. In FY2019, close to 400,000 leading indicators were reported across Black & McDonald, which is a continued demonstration of our proactive health and safety culture that will lead us to zero incidents!

Anthony Di Gianni Corporate Director, Health, Safety & Environment



Effective and Resilient Supply Chain Management



As part of Black & McDonald's vision to maximize our value proposition to our clients, National Procurement is working closely with top regional and national preferred suppliers, distributors and manufacturers to secure reliable and sustainable products at the most competitive costs.

Building these strategic partnerships enables us to better manage supply chain risks and generate additional benefits. These benefits include availability of products and materials, adherence to the highest quality and regulatory standards, and assurance of ethical practices across all phases of the supply chain.

Effective supply chain management enables Black & McDonald to excel in executing projects and optimize lead-time while ensuring that products and materials exceed our clients' expectations. Also, partnering with regional and global market players provides Black & McDonald with access to the latest technology and innovation that could benefit clients and enhance their competitive edge.

Continuous improvement and the ability to create value both sit at the centre of our supply chain strategy. Black & McDonald continuously refines our vision in collaboration with our strategic market partners to deliver innovative and value-added solutions for our clients.

BambooHR Simplifies Performance Management Through Technology

At Black & McDonald we strive to provide our people with endless opportunities to learn, grow and leave their mark on our exciting projects and initiatives. Our Talent Development Strategy – building a career at Black & McDonald – is all about growth: We all want to reach our full potential and grow into the best versions of ourselves. But how do we measure career growth in ourselves and in others?

BambooHR's new Performance Management module has made growth monitoring easier and more efficient than ever before. With fewer, simpler direct questions, BambooHR offers frequent manager check-in feedback the ability to gather peer feedback and the opportunity for employees to establish and monitor performance/development goals. Keeping track of things in BambooHR's user-friendly platform will allow us to assess whether "the needle has moved" and how much closer we are to growing as individuals, as teams and as a company.

Remember, the process for Performance Management is not changing but rather evolving from the earlier paper-based process toward a simplified approach through the use of technology. Performance Management is about more than just ticking the boxes – it's about giving us the means to measure the career growth of our people.

Curious to learn more? Visit Litmos and check out the Performance Management e-learning module (either employee or manager) to reinforce your understanding of the process, learn how to set effective goals, how to monitor progress and more! To access



BambooHR's Performance Management module, log in to BambooHR, navigate to "My Info" and then select "Performance." Should you have any questions, please contact your HR partner.

Kerry Shaw Director, Training, Learning & Development

Black & McDonald Goes the Distance in Extension of Highway 427

A major expansion of Highway 427 in the Greater Toronto Area is extending the current highway from Highway 427 at Zenway all the way to Major Mackenzie Drive in the city of Vaughan. It is also widening the existing highway to 8 lanes from Highway 7 to Finch Avenue and 6 lanes from Rutherford Road to Major Mackenzie Drive. New interchanges will be added at Langstaff Road, Rutherford Road and Major Mackenzie Drive.

"As you can imagine, as the highway goes through the areas, there is all kinds of underground infrastructure that needs to be relocated," said Matt Wilson, Project Manager.

As the owner of the site is the Ministry of Transportation, B&M has been trusted to complete the supply and installation of a number of electrical and civil works, including:

- Handwells, manholes and ductbanks
- · CCTV cameras and dome cameras with poles
- · Overhead lines, pole removal and installation
- · Overhead VMS, pole mounted VMS and ITS equipment
- · Surface mounted, embedded and direct buried conduit
- Fibre optic cable, aerial cable, lighting cable, data interface cable
- Advanced Traffic Management Systems from Highway 401 to Major Mackenzie Drive

"At this point, much of the utility work is complete, such as across Rutherford," said Wilson. "With the delivery date projected to be met on time in October 2020, we will be working through the winter to meet our goals."





The Future of Paperless Employee Orientation and Onboarding



A cross-functional team is working together to implement a digital solution for employee orientation and onboarding. Led by the Talent Development team, with subject matter expertise provided by Corporate Human Resources, Corporate Health & Safety, IT, Corporate Marketing & Communications and National Fleet Management, this online solution will leverage our existing employee technology platforms (BambooHR and Litmos LMS) to facilitate a customized orientation process for all new Black & McDonald employees. The project team is consulting with Operations, HR and HSE teams from across the company to ensure the solution meets the needs of the business.

The overall objectives of the project are to deliver a more time-efficient, engaging and interactive onboarding experience while eliminating the need for pre-printed materials. Development is nearing completion, with pilots planned in all southern Ontario regions in February 2020. eOrientation will be available in Litmos beginning in Spring 2020.

B&M Awarded Gold Medal at the VRCA Awards



(Left to right) Stacey Beattie (Mechanical Estimator), Kyle Wisniewski (Division Manager, Construction), Neil B. Macphee (General Manager) accepting the Gold Award at the VRCA Awards of Excellence event.

Black & McDonald's British Columbia Region was recently recognized at the Vancouver Regional Construction Association's (VRCA) Awards for Excellence for 2019. Each year, the VRCA presents awards to recognize exceptional projects, individuals and companies in the construction industry. Nominees are evaluated on various project aspects, including innovation and exceptional project management. This year, the VRCA presented Black & McDonald with two awards – a silver award for our work on the Vancouver Central Library Levels 8 and 9 Renovations, and the gold award in the Mechanical Contractors Under \$3 million category for our work on the Vancouver General Hospital (VGH) Simulation Centre Renovation project. The VRCA award was the first gold award win for Black & McDonald in Vancouver.

The gold-prize winning project was awarded for renovating Level 2 of the VGH Blackmore Pavilion. This renovation created a new space for the new departmental program offices and residential space. The scope of work included a unique installation of four custom-built ClimateCraft air handling units, selected due in part to their small shipping dimensions. The small pieces were required to fit into an elevator and be easily transported to the mechanical room, where Black & McDonald then assembled all of the units. Black & McDonald's Construction Division successfully overcame many challenges, including an expanded scope of work to replace damaged existing pipework, working around a vertical riser system requiring a strategic shut-off plan and working between two active hospital floors, which created logistical challenges and a tight time schedule.

Black & McDonald Launches New Employee Survey, Gets New EFAP Provider

One of the things that continues to set Black & McDonald apart from our competitors is our highly engaged workforce. With this in mind, we are excited to share with you a few updates that will continue to position Black & McDonald as an Employer of Choice.



We launched our annual Employee Engagement Survey in January. This confidential survey will provide insight into the areas where we are doing well, highlight areas that we need to work on and give us an understanding of how last year's initiatives are working. Please take the time to provide this valuable information to us. You have our commitment that the survey will be used to make Black & McDonald a better place to work at.

After conducting a review of the previous Employee Family Assistance Program (EFAP) services provider, Black & McDonald decided to conduct a search for a new provider. Effective November 1, Workplace Options became our new EFAP provider. Our employees and their families can access free, impartial, confidential information and counselling on a variety of challenges. For more information on how to contact Workplace Options, please visit **http://ca.resourcesforyourlife.com** and use the passcode BMWeCare.

Black & McDonald provides a comprehensive and competitive group insurance plan that offers employees and their families support through a wide range of benefits. For this coming year, we are pleased to announce that there will be no increases to the premiums. This is exciting, as across the country other organizations are experiencing increases of at least 5%.

Logan King
Corporate Director, People Resources

B&M Technician Mark Lockie 'Does It Right' for a Client on Thanksgiving

While we all look forward to enjoying the holidays with family, Black & McDonald employees are known to put client needs first when an urgent situation arises.

The latest example of this unwavering commitment is Mark Lockie, a Black & McDonald plumbing foreman with G.T.A. Service. Mark was sitting down to Thanksgiving dinner on Sunday with his family when he received a call about failed basement pumps at the Little Trinity Church in Toronto. Mark immediately responded to this call for service.

"We're a team of 8-9 guys, and everyone takes turns being on call," explained Lockie, a technician with 15 years of experience working for Black & McDonald. "Our group is excellent and not only does a huge number of service calls but also handles a variety of projects. We're good at dealing with emergencies."

The church was experiencing a failure in its basement pumps, which threatened advanced federal voting from taking place at the location the next day. Kelly Donough, the site manager of the church, feared that the emergency would prove a disaster when more than 800 visitors were expected. Although Donough told Lockie that the problem could wait to be addressed on Monday, and that he should finish his family dinner, Lockie chose to fix the emergency the same night. "That week it was my turn, it was nothing special for me to take care of her needs. It was just a standard request," said Lockie.

"Mark came and was so considerate and efficient," recalled Donough, who had nothing but praise for his service. "He's an incredible technician. I was so relieved and felt that we were in great hands."

It is the exemplary dedication and pride that Black & McDonald employees take in their work and in satisfying their clients that give us our hard-earned reputation as the company that "Does It Right."



New Corporate Printing Vendor to Bring Cost Efficiencies and Consistency Across Black & McDonald

Black & McDonald recently issued a Request for Information (RFI) to appoint a new standardized printing vendor in order to increase consistency and process efficiency and offer competitive pricing for all regions/offices in Canada.

The RFI was sent out to pre-selected print vendors who were asked to submit competitive bids focused on achieving the following outcomes:

- · Ability to serve Black & McDonald's national network of offices with local service where possible
- · Leading-edge online client platform offering an efficient and dynamic user experience
- Strict security and cyber controls
- · Ability to support Black & McDonald's demand and billing processes

Black & McDonald's new corporate printing vendor will be announced in early 2020.

Tareq Ali

Director, Corporate Marketing & Communications



ORDER BOOK

ALBERTA

Bird Seafood City Division: B&M Electrical

Bird CUPE Division: B&M Electrical Westcor

Altalink Plaza Division: B&M Mechanical

ATLANTIC Bathurst Regional Airport Runaway 10 – Light relocations Division: New Brunswick Industrial

City of Mount Pearl Traffic Control Services - Maintenance Division: Newfoundland Projects

Irving Shipbuilding Portable oil heaters annual maintenance Division: Nova Scotia Service

Villa Maria Inc. Heating maintenance contract Division: New Brunswick Service

Halifax Regional School Board Replace boilers Division: Nova Scotia FMO

Dexter Construction Clean Earth Saint John - PM Division: New Brunswick Service

Atlantic Beef By-pass hot water piping Division: New Brunswick Commercial

North Atlantic Refining Orange Stores – HVAC PM Division: Newfoundland Service

NS Dept. of Transportation & Infrastructure Renewal Mainland NS Traffic Services maintenance Division: Nova Scotia Utility

Enbridge Gas Point Tupper - Pig launcher/receiver Division: Nova Scotia Industrial

Trevali Mining Remove, inspect and rotate SAG mill Division: New Brunswick Industrial

Gas Drive Global Red Pine Landfill – Glycol piping Division: New Brunswick Industrial

National Research Council CFB Halifax – Energy monitoring Division: Nova Scotia Commercial

Halifax Regional Municipality Reinstate City Hall bells Division: Nova Scotia Commercial

City of Fredericton York Arena – Shutdown maintenance Division: Atlantic Industrial Refrigeration

Vale Newfoundland and Labrador Long Harbour - Mechanical and HVAC Services Division: Newfoundland Service

Air Canada Maple Leaf Lounge – Lighting retrofit Division: Nova Scotia Service

TransAqua Moncton WWTP – UV disinfection system Division: Nova Scotia Industrial

Fisheries and Oceans Canada Saint John Coast Guard – Replace battery chargers Division: New Brunswick Service

Pepsi Bottling Supply and install new compressor Division: Atlantic Industrial Refrigeration

MANITOBA MB Liquor & Lotteries IR scan and 12-kilovolt maintenance – Club Regent Casino Division: Manitoba Service Amsted Steel/Griffin Wheel Boiler installation for main office Division: Manitoba Service

Waste Management Supply and install 4 unit heaters Division: Manitoba Service

Gardewine Multiple unit heaters installation in wash bay Division: Manitoba Service

Winnipeg Building & Decorating Replacement of multiple AHU's and unit heaters at Granny's Blumenort facility Division: Manitoba Service

NORTHERN ONTARIO BGIS Canada

Supply and install new breakers for power upgrades Replacement of basement AHUs constant speed motor at PWGSC (Jeanne Mance Bldg.) Tenant shutdown/fit-up at 350 King Edward Division: NOR Electrical Construction

BGIS Canada Disconnect/connect of cabinet unit heaters at Granite Floor Polishing Replace link heating Division: NOR Mechanical

City of Ottawa Replacement of 4 condensers at City Hall Division: NOR Utility

Leitrim Wastewater PS value and gate replacement Division: NOR Mechanical

Convergint Technologies Ltd. Installation of security wiring at Canadian Museum of History Division: NOR Electrical

Envari Installation of LED high mast lighting at HWY 174 & Blair Roads Division: NOR Utility

Envari Lighting upgrade at Johnny Leroux arena Division: NOR Electrical

Health Canada VFD installation at Sir Frederick Banting Bldg. Division: NOR Electrical

Jumec OPS Swansea Upgrades Division: NOR Mechanical

POWER GENERATION REGION Ontario Power Generation

Darlington Nuclear Generating Station – Radiation detection equipment Division: PGR

Ontario Power Generation Pickering Nuclear Generating Station – Algae mitigation – Bubble curtain installation Division: PGR

Ontario Power Generation Western Waste Management Facility – Darlington Type-A shielded transportation package refurbishment Division: PGR

PIERRE BROSSARD (1981) LTÉE

Energère Replacement of street lighting fixtures – 4 projects Division: Pierre Brossard

NouvLR Grounding work Various works (civil/electrical) Division: Pierre Brossard

Trigone Street lighting work Repair of damaged concrete and installation of street lamps Division: Pierre Brossard SICE

Aéroports de Montréal – Installation of a monitoring system for future work of the REM tunnel Division: Pierre Brossard

Bauval Port of Montreal – Replacement of detection loops Division: Pierre Brossard

Hydro Quebec REM – Underground conduct work Division: Pierre Brossard

Régie inter municipale de sécurité incendie de la Vallée du Richelieu Supply and installation of an Opticom system (emergency firefighter/police) at various intersections Division: Pierre Brossard

QUEBEC L'Oréal Canada Unit heater installation Division: Québec Service Division

Galion Reorganization of the ventilation network Division: Québec Service Division

KPMG Split Installation Division: Québec Service Division

Globocam Exhaust fan installation Division: Québec Service Division

SASKATCHEWAN

Poly Tech Exhaust HVAC upgrade Division: Saskatchewan Projects

Innovation Coils HVAC upgrade Division: Saskatchewan Projects

Gemini Warehouse Mechanical construction Division: Saskatchewan Projects

Arborfield WTP Mechanical and electrical construction Division: Saskatchewan Projects

Cooling Tower Replacement Mechanical upgrade Division: Saskatchewan Projects

City of Regina Pumping Station Mechanical and electrical upgrade Division: Saskatchewan Projects

SOUTHERN ONTARIO

Ministry of Transportation High-mast lighting – HWY 401/427/403 Southern Ontario Utility Region

Westario Power Substation construction Southern Ontario Utility Region

EnWin Utilities Overhead Line Work Southern Ontario Utility Region

SOUTHWEST ONTARIO Labatt, London Pouch line electrical installation

Pouch line electrical installati Division: SWO Electrical

City of Mississauga Refrigeration retrofit – Paramount Fine Foods Centre Division: SWO Refrigeration

Hamilton Health Sciences – Juravinski Hospital Chemo hood exhaust fan system Division: SWO Projects

CannTrust – Ventilation System Division: SWO Service

CargoJet – Replaced 2 RTU Division: SWO Service

Air Liquide – Nitrogen Chiller Commissioning Division: SWO Refrigeration

NEW EMPLOYEES

ALBERTA

Rex Philippe Dimaano, Labourer Christopher Gallahue, Journeyman Electrician Chad Vandenhoek, Electrician / HVAC Technician Paul Mailloux, Project Coordinator

Ivan Andric, Apprentice Electrician Steven Zingle, Apprentice Electrician Shah Wali Ullah, Apprentice Electrician

ATLANTIC

Daniel LeBlanc, Utility Man Dillon Clothier-Fitzgerald, Utility Man Keith McNeil, Utility Man Troy Rogers, Carpenter Lee Pardy, Carpenter Keith Budgell, Carpenter Donald Molloy, Ironworker Adam Pitcher, Labourer Stephen O'Keefe, Ironworker Thomas McQuinn, Sheet Metal Worker Jeff Griffin, Advisor Barry Walsh, Quality Assurance Zackery Temple, Intern Joel Michaud, HVAC Technician Andrew Pyne, Plumber Matt Kreplin, Plumber Kevin Greenwood, Plumber Russel Thomson, Plumber Jean-Francois Savoie, Plumber Richard Saulnier, Foreman Bernie Steeves, Electrician Gabriel LeBlanc, Ironworker Richard Mallan, Project Manager lan Bovd. Estimator Tyler Ward, Scaffolder Journeyman Russel Hahn, Scaffolder Journeyman Darren Richards, Building Operator Dylan Nightingale, Electrician Rebecca Aulenback. Welder

BRITISH COLUMBIA

Kimberly Arnesto, Service Coordinator Kent Lockhart, Business Development Manager Stuart Porter, Facility Manager, CWH

Krysta McLean, Electrical Project Manager

ΜΔΝΙΤΟΒΔ

Boris Zilic, HVAC Technician, Service Tyler Goossen, Building Operator SJRC, FMO

Devin Gobeil, JM Plumber, Projects Shawn Steele, Apprentice Plumber, Projects Bradly Osterman, JM Plumber, Projects Kurtis Metcalfe, JM Electrician, Projects

POWER GENERATION REGION

Marina Angeli, Billing Clerk (BP) Troy Durocher, HSE Manager (BP) Tami Van Hoogmoed, Payroll Assistant (Osborne) Sharleen Banning, Project Controls Cost Analyst (BP) Allen Ziemba, Project Coordinator (BP) Yvonne Fair, QA Document Control Administrator (BP)

Nataija Grant, Site Admin (PNGS)

PIERRE BROSSARD (1981) LTÉE

Athmane Kharoum, Project Manager Mathieu Gallant, Senior Project Manager William Nadeau, Estimator

QUEBEC

Vincent Miron. Estimator Richard Beauchamp, Quality Control Coordinator Alexandre Larose, Business Development Representative

SASKATCHEWAN

Tyler Kjelgren, Apprentice Electrician, Projects Skylar Knapp, Labourer, Projects Blair Smotra, General Foreman Millwright, Projects Shahil Karedia, HVAC Apprentice, Service

Carla Painchaud. A/P Clerk. Western Canada Shared Services

SOUTHERN ONTARIO

Alex Valova, Counsel Arnel Francisco, Quality Assurance Brandon Scott, Coordinator Brody Schilling, Labourer Chris Bradshaw, Driver Dwight Brost, Equipment Operator Emil Boangiu, Intern Enzo Spadafora, Labourer Giuseppe Bilotta, Specialist Gloria Gomes, Project Coordinator Ian McDougall, Analyst Jennifer Lai, Specialist Jing Chen, Specialist Juliano Sciucco, Coordinator Mario Boragina, Project Manager Myles Sonier, Legal Counsel Ryan Narine, Labourer Shawn Tarcea, Coordinator Yiyun Huang, Ádministrator Voravanh Saenvoravong, Labourer Young Bahk, Scheduler Avinash Baldeo, Project Coordinator Fergus D. Dunlop, Plumber Sirous Ghassemi-Bakhtiari, Electrician John MacLeod, Stationary Engineer Paul Wadhera, FMO Administrator Mojolauluwa (Blessing) Aladesua, CCC Representative Christopher Hanley, Business Development Christopher Horbay, CCC Representative Olivia Gennaro, Administrator Michael Burgess, Manager Terrence Crossman, Building Operator Michael Crevier, Plumber Michael Altomare, Coordinator Igor Gidalevich, Electrician Braydon Murphy, Administrator Shavezd Miller, Jr Maintenance Mechanic FMO Steve Sampson, Building Operator Aatif Bokhari, Communications Specialist Kelvin Campbell, Coordinator Megan O'Connor, Analyst Andrei Valean, Project Manager Justin Walker-Seale, Security Guard Himil Patel, Analyst Prateek Chahal, Project Manager Michael Leonard, Controller Anthony D'Agostini, Maintenance Helper Achuthan Kutty, Administrator Ravindra Phirtieraj, Manager Brentan Meads, HVAC Technician Harris Ali, Analyst Andrea Baker, Specialist Toan Nguyen, Analyst Maude Woods-Lavoie, Specialist Nanayaw Acquaah Harrison, Representative Negar Khajavinouri, Coordinator Jennifer Lai, Specialist John MacLeod, Station Engineer FMO Giuseppe Bilotta, Specialist Sirous Ghassemi-Bakhtiari, Electrician

Adam Brown, Electrician John Legge, Shipper/Receiver Indhika Liyanage, Developer Mohammad Mian, Analyst Jordan Kary, Maintenance Helper Brendon Skeete, Shipper/Receiver Zhaoyuan Gu, Project Coordinator Brooke Driscoll, Administrator Maggie Yang, Controller Malvina Przbylak, Administrator

SOUTHWEST ONTARIO Mike Radencich, Field Service

Electrician Daniel Glendon, Business Development Representative

U.S. OPERATIONS

Marshall Clegg, Project Coordinator -Utah Tyler Handle, Engineering Field Technician – Kansas City Jared McHenry, Engineering Designer

-Kansas City Samantha Scrogham, Engineering Designer - Kansas City Kayla Smith, Human Resource Assistant

MOVERS & SHAKERS

ATLANTIC

Erin Buelow, from ABM to Project Administrator, NS Commercial Andrew Baker, from ABM to Procurement Specialist. National Procurement **Tom Mumford,** from Service DDC Technician to FMO Building Operator

BRITISH COLUMBIA

Darragh Joyce, from Project Coordinator to Senior Project Coordinator

MANITOBA

Richard Sabourin, from FMO Project Manager to FMO Operations Manager Adam Rogalsky, from FMO Lead Building Operator to FMO Project Manager

POWER GENERATION REGION

Erik Mamers, from Acting DNGS Construction Manager to Construction Manager (DNGS) Pat Fleming, from Pipefitter GF to Superintendent Brooke Heathers, from QA Doc Control Admin to Junior Scheduler (BP) Cassie Brown, from Payroll Assistant to Project Controls Cost Analyst Mark Cormier, from Outage Manager to Construction Manager (BP) Josh Horlock, from Acting DNGS Outage Manager to Outage Manager (DNGS) Danielle Jarvis, from Administrative Assistant to Junior QA Specialist Anna Kloosterhof, from Receptionist to Administrative Assistant Sami Buttu, from Project Manager to Interim Manager, Estimating & Assessing Michelle Cammalleri, from Cost Control Analyst to Project Controls Supervisor

SASKATCHEWAN Jeff Latsay, from Projects to FMO

SOUTHWESTERN ONTARIO

Jessica Bassett, from AR Administrator to General Accountant Grant Rae, from Senior Project Representative to Project Team Supervisor

SOUTHERN ONTARIO

Bruno Gatti, from Operation Manager to **Division Manager** Caetano Simon, from Intern to Project Coordinator Cheryse Samuel, from Admin to Assistant Administrator David Riess, from Superintendent to Supervisor lan Butler, from Superintendent to Supervisor

MOVERS & SHAKERS

Ian McDougall, from Administrator to Analvs Jonathan Hifawi, from Coordinator to Project Coordinator Mark Borja, from Project Coordinator to Project Manager Mark Dmytraszko, from Estimator to Project Manager Riley Ponte, from Coordinator to Groundman Tyler Welch, from Project Coordinator to Project Manager Wesley Pegg, from Manager to Regional Health & Safety Manager Sriharsha Veluvolu, Substations to FMO Gene Ortega, Substations to Energy and Sustainability Todd Barnier, Supervisor to Manager Frank Argentino, Apprentice to journeyman Dennis Staats, Shipper/Receiver to Dock Master Carolyn McDonald, Coordinator to Supervisor Elizabeth Polzel, Administrator to Scheduler

SERVICE AWARDS 2018-2019

Please join us in celebrating the following Black & McDonald employees who achieved significant service milestones in 2019. Congratulations, and thank you!

ALBERTA

30 Years Gord Hall 25 Years Dave Morrow 10 Years Graeme Klassen Sandra Major Steve Morrow 5 Years **Bill McKay** Cory Antosko David Prescott Ethan Sonnenberg Evelyn Vendiola Gary Kurylowich LeeAnne Peacock Lyle Armstrong Mike Whitworth Mikky Dustin Rob Barr Sam Abou-Ghaouche

ATLANTIC

35 Years Raymond Court 30 Years Brent Geldart Shawn Gerrard 20 Years Angela Fyfe Joseph Boyd JP Duquay Jason Joudrie Mike Purcell Mike Trefry Erin McMenemy 15 Years Melissa Nurse Paula Flynn Dale DeMings Janie Guignard Serge Blanchard **Brad Hopkins** Fred Smith Benny Locke 10 Years Frin Ruelow Blair McConnell Chad Lane Janet Hamilton Frans Heidweiller 5 Years Mark Stanford Craig Ward Christian Lanteigne Lee Giffin Amanda Martin Chris Bragg Andrew Sullivan Jeremy Rodgers Dan Fearon Brett Spicer Connor Nauss Cody Arnold Stephen Arnold Stephen Moonev Jeff Turner **Bret Willmore** Mark Graham Stephen Ashe Shane Power Martin Robichaud

Alan Richard

Michael Fleuren

William Aylward Steven Lavigne Jacob Mason Jason Scott Robert Martin Steven Fitzner Cody Newton David Forrest Neil Doucette Liam MacIsaac

BRITISH COLUMBIA 15 Years

Brent Buchanan Frank Korczyk 10 Years Charlie Welkie Dave Dosch Larry Flamand Brent Campeau Dale Dulaba Jordan Lohse Stephen Schooley Dina Bews Manfred Sieg Tim Ryan Paul Neumann Dave Fortin Serge Chirkoff Frazer Reid John King Henry Gagnon Jeff Roeder Philip Elliott Todd Newman Gord Tuna Dave Frost Harold Rushton Darren Rice Douglas McConnery 5 Years Chad Katnich Callum Hamilton Winston Giles Gerry Donegan Sanford McIntyre Diego Fernandez Candice Leung Shaun Dow laor Mekhov Joe McDonald Chad Edgson Brandon Behl Jason Sutton Aidan Mabbott Craig Campbell СВО 20 Years Mark Blackwell 15 Years

Noted States Bob Sample A.J. Shortt **10 Years** Deborah Shaw Peter Spoor Greg Haskins Christine Levy Darleen Sinclair Elizabeth Van Aalst Adam Vaughan Mark Sellars Amanda Fawcett Predrag Arizanovic Justin Glennie

Barry Murphy 5 Years Mike Mooney Bob Doody Clayton Rozak Robert Wilson Karen Bernard Greg Cutter Mike Ross Dan MacIsaac Marianne De Jourdan Kathy Bilodeau Tom Shaw Ronald Newman Kerry Bennett Reg Ripley Steve Benoit Brian McDonald Marian Rocko Mircea Toaca Kirk Fischer Jacques Gagnon Ian McElhinnev Graham Smith Hugh Clarke Ray Johnston James Auchinleck **Bill Allen** Chrystal Cole Bill Cornick Robert Dean Marchessault Felix Aylward

MANITOBA

35 Years Dave Peterson 10 Years Jeff Behun Dan Bouchard 5 Years Wendy Hughes Trent Leishman Adam Rogalsky Renee Smith

NORTHERN ONTARIO

35 Years Kendal Maki 30 Years Heather Hall Luc Lortie 20 Years Martin Hupé Daniel Proulx 15 Years Kevin Dumais Mark Meilleur Ron Raposo 10 Years Andrew Boyle Jean-Claude Brousseau Skyler Buchanan Marc Essiambre **Richard Pelletier** Pascal Vinette **Bev Wilson** 5 Years Matt Atkinson Erika Barisa Willem Bolk **Bvron Budd** Geoffrey Dickson Joran Graham Cameron Whitby

Radoslaw Konsztowicz Robert Lacroix Tristan Morgan Dylan Poirier Dylan Zavitske

POWER GENERATION REGION

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CORPORATE OFFICE

2 Bloor St. East, Suite 2100 Toronto, Ontario M4W 1A8 Tel: (416) 920-5100 Fax: (416) 922-8768

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