B&NNEWS

The Newsletter about Black & McDonald People and Projects

Engineering Divisions Support Energy and Infrastructure Projects across North America

Black & McDonald's in-house engineering capabilities support our project teams in delivering one-stop, turnkey solutions to our clients in the utilities sector. With experienced engineering divisions on the ground in Missouri, New York, and Ontario, Black & McDonald provides design, commissioning, and construction management solutions for diverse infrastructure and energy projects across North America.

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On April 11, Black & McDonald's Power Generation Region (PGR) wrapped up a successful maintenance shutdown at the Darlington nuclear facility. This was a milestone opportunity for the region because, in addition to typical outage work, PGR handled the complete scope of work for a large-scale turbine maintenance project for the first time in company history.

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New Brunswick Team Lends Expertise to Design-Build of New TD Corporate Centre Page 5





Summer 2019

Engineering Divisions Support Energy and Infrastructure Projects across North America



Clockwise from left: An operational substation designed by Black & McDonald's engineering division; a pre-construction design drawing of the same substation; a pre-construction design drawing of the substation featured on Page 1.

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Our Kansas City team—a well-established arm of Black & McDonald's U.S. Operations—specializes in low and medium voltage distribution engineering, joint use engineering, and large-scale communication projects, such as system-wide fiber rollouts and small cell deployments. The team's edge in developing high quality solutions for clients comes from its ability to integrate utilities systems by leveraging our internal expertise in both the telecommunications and electrical utility spaces.

Farther north, Black & McDonald's teams in Syracuse and Toronto possess advanced capabilities in substation and transmission line design, power system studies, and SCADA. Both teams fall under Black & McDonald's Southern Ontario Utilities Region. These teams have contributed design, commissioning, startup, and project management capabilities to a broad range of projects across southeastern Canada and the northeastern United States, including large-scale wind energy and hydropower installations.

Our Toronto-based engineering division also supports Black & McDonald's advanced fabrication capabilities. Using 2D and 3D CADD software, the team develops the designs and drawings that allow us to produce custom electrical components and equipment.

While our engineering divisions continue to anchor client projects in their respective regions, they have also begun seeking out opportunities to collaborate as a way of enriching engineering expertise across Black & McDonald. By sharing project learnings and technical skills across regions, Black & McDonald can provide a superior solution to clients in the North American utilities market.

Northern Ontario Region FMO Celebrates New Contracts in Ottawa and Sudbury

Montfort Hospital

Black & McDonald's Northern Ontario Region recently solidified a multi-year, comprehensive HVAC maintenance contract with Montfort Hospital. The contract was awarded through public tender and began on April 1, 2019. Montfort is NOR FMO's first hospital facility.

Located in Ottawa, Montfort is Ontario's only francophone teaching hospital and works in partnership with both the University of Ottawa and La Cité college. The Montfort contract includes an off-site MRI and ultrasound clinic located in Orleans.

Black & McDonald's contract operations will be fulfilled by two full-time Technicians, one HVAC Journeyman, and one HVAC Maintenance Mechanic.



Science North

NOR FMO has been awarded a one-year contract with Sudbury's Science North science centre and its sister facility Dynamic Earth. These science education facilities include an IMAX theatre, a digital planetarium, a butterfly gallery, and Sudbury landmark The Big Nickel. The new contract kicked off on May 1, 2019.

Black & McDonald's work at Science North will be carried out by one Facility Manager overseeing a team of six maintenance staff presently employed by Science North. Over the summer, the focus of the contract will be on reviewing equipment condition at both facilities and developing a maintenance program aimed at prolonging equipment life. Looking ahead, the team will be identifying gaps in standard operating procedure and proposing improvements to energy and sustainability practices.



Life's Everyday Challenges Can Impact Our "Fit for Duty" Status

Over the past several months, a lot of emphasis has been placed on how cannabis use—both medicinal and recreational—might impact workplace safety. Companies have put a lot of resources into play to address this challenge, recognizing the potential of cannabis to impact a person's "Fit for Duty" status.

While we all agree cannabis use deserves special attention in the early days of legalization, we must not lose sight of the fact that our ability to arrive "Fit for Duty" can be impacted by commonplace life challenges. Many everyday circumstances can affect our ability to arrive on the job in a condition to work safely, including:

- Being overtired because you were up during the night caring for a dependent or because you struggle with insomnia
- Using muscle relaxants, decongestants, or doctor-prescribed pain relievers to manage an injury or illness
- Feeling burnt out as a result of a heavy workload or work schedule
- Struggling with a challenging personal situation or relationship

Regardless of how unremarkable these scenarios may seem, they are all good reasons to take a step back and consider whether you are putting yourself and your colleagues in danger. Persevering through fatigue, injury, or emotional distress is not necessarily brave — it can be dangerous. Keep in mind that anything that impacts your ability to arrive at work "Fit for Duty" is worth acknowledging as a safety concern.

Ray Pleasance Corporate Director, Safety



Earth Day Action: Southern Ontario Teams Contribute to 10,000 Trees for the Rouge



Black & McDonald had a strong contingent on-site for the Annual Spring Planting.

On April 28, Black & McDonald put its commitment to sustainability and the environment into action by participating in the 30th anniversary of 10,000 Trees for the Rouge. More than 100 employees representing our Ontario teams from Courtice, Markham, and Toronto came together to support this annual tree planting initiative dedicated to restoring the natural habitat within the Rouge River watershed.

This year's event was held in a residential neighbourhood in north Markham, where our team helped put hundreds of saplings into the ground. Black & McDonald is proud of our employees and their families who continue to help our company make positive impacts in the communities in which we live and work.



New Brunswick Team Lends Expertise to Design-Build of New TD Corporate Centre

Word of our Atlantic Region's impressive mechanical and electrical design-build expertise is spreading. Late in 2018, key members of Black & McDonald's New Brunswick team were approached by EllisDon to collaborate on a significant design-build transformation project involving the conversion of a former Sears department store into a state-of-the-art 100,000 sq. ft. TD Corporate Centre.

Our New Brunswick Commercial Electrical and Commercial Mechanical divisions signed on to the project in a design-assist capacity with an aggressive eight-month schedule to satisfy and unique project challenges to address. The existing structure—which is part of the Cadillac Fairview Champlain mall in Dieppe, New Brunswick—was built on the Petitcodiac River basin. The structure's pile foundation presented some major obstacles to traditional methods for installing electrical and mechanical systems and necessitated some creative thinking from the integrated project team.

Black & McDonald was at the table for all design meetings and worked closely with the project's M&E consulting firm to develop and implement the innovative solutions that would bring construction to a timely and successful conclusion. Dieppe's new TD Corporate Centre was completed on time and on budget in January 2019 and solidified the world-class design-build and collaborative capabilities at work in Black & McDonald's Atlantic Region.



Regions Launch New Brand Platform with Celebrations across North America



Black & McDonald regions across Canada and the United States marked the launch of our bold new brand platform with local celebrations throughout the month of March. These regional celebrations introduced employees to our new brand messages and invited everyone in the company to take ownership of our refreshed brand story and strengthened logo.

Employees at each event enjoyed the company's inspiring new brand video, as well as branded treats and giveaways prepared especially for the occasion. Regional and divisional leaders led the local celebrations and engaged directly with their teams about the new platform. These events provided a great opportunity for our regions to begin talking about how we can all leverage our new platform to guide our marketing and business development efforts going forward.

Work is already underway to reinvigorate all of Black & McDonald's marketing resources and channels by infusing them with our refreshed tone, messaging, and visual identity. Our team is committed to harnessing Black & McDonald's characteristic collaboration and creativity as we lead the company into a fresh new era in marketing and communications.

Tareq Ali Director, Corporate Marketing & Communications

Power Generation Region Completes First Large-scale Turbine Maintenance



Left: View of the main control valve steam chests at Darlington Unit 4. Right: View of the steam inlet casing during maintenance.

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Nearly three months of detailed planning preceded the start of the on-site maintenance work to ensure the project could start on time and be completed within the tightly scheduled shutdown period. The team's primary concerns during the preparation period were finalizing rigorous Foreign Material Intrusion/Prevention protocols and implementing new lifting and rigging techniques for some of the large lifts. Both considerations were critical for the safe and efficient disassembly of the turbine equipment—one misplaced tool or dropped component within the turbine, generator, or nuclear reactor could result in serious risk to safety and plant equipment.

Our team was on-site for 60 days of the 77-day shutdown period, disassembling the control valves and two low pressure turbines and completing a partial generator inspection. By the time the turbine project was complete, the PGR team had safely



and successfully moved a total of 35 million tonnes of equipment, facilitating a critical triennial inspection for our client Ontario Power Generation.



The 52-tonne hood is removed from Turbine 1.

The PGR turbine team was roughly 100 strong during the shutdown, with millwrights, scaffolders, boilermakers, and pipefitters completing the majority of the hands-on work. At the height of the shutdown, more than 650 total tradespeople and support staff were on-site at Darlington, working together to complete this nuclear project on time and on budget with safety and quality always at the forefront.

A removed bearing stud before and after cleaning.

Atlantic Region Nets First Championship at 24th Annual Hockey Tournament

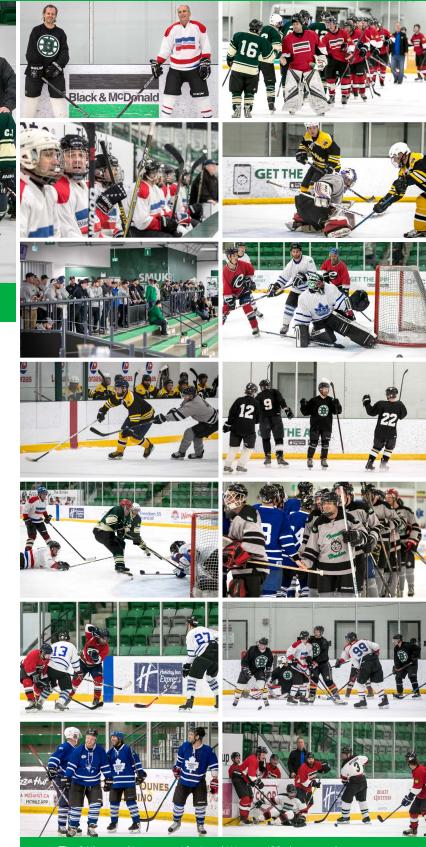


The Atlantic Mariners celebrate their first B&M championship on the ice in Saskatoon.

It was a year of firsts at the 24th Annual Black & McDonald Hockey Tournament. For the first time ever, our Saskatchewan division hosted the event in beautiful downtown Saskatoon, and for the first time in tournament history, Black & McDonald's Atlantic Region hoisted the cup.

The tournament was played from May 3-5 at Merlis Belsher Place at the University of Saskatchewan and featured 11 teams representing nine Black & McDonald regions and affiliates. The tournament semi-finals saw two great matchups, with last year's champions from CBO taking on Southwest Ontario, and the Toronto Marlies going up against the Atlantic Mariners. CBO and the Mariners both came out on top in the semis to solidify the championship matchup. At the final buzzer, the Mariners emerged victorious, besting the defending champs 5-1 for their first-ever tournament championship.

A total of 169 players and eight coaches participated in this year's tournament, which was expertly planned and managed by volunteers from the Saskatoon office. This group introduced a new Sportsman Player of the Game award, which empowered competing teams to recognize exceptional sportsmanship in their opponents by selecting a "PLYR of the Game" following each contest.



The 24th annual tournament featured 11 teams, 169 players, and eight coaches from across Black & McDonald.

Sheet Metal Division Featured in SMACNA Contractor Spotlight Series

Black & McDonald's Custom Fabrication and Sheet Metal Division was recently featured in an industry spotlight series by the Sheet Metal and Air Conditioning Contractors' National Association (SMACNA). SMACNA is an international trade association that sets the industry standard for quality and operational excellence and represents over 1,800 member organizations across Canada, the United States, Australia, and Brazil. The SMACNA team visited Black & McDonald's fabrication facility at 31 Pullman Court in March and spent two days filming our team on the shop floor and speaking with divisional and senior leaders. The SMACNA spotlight provides Black & McDonald with an excellent opportunity to showcase our company's advanced fabrication capabilities and commitment to meeting the highest industry standards in the areas of safety and guality.

Visit smacna.org to view Black & McDonald's spotlight!



Building Black & McDonald's Talent Pipeline

Black & McDonald's Talent Development team supports the future success of our company through creating a pipeline of high performing, high potential, and mobile talent prepared to assume roles of increasing responsibility across the organization. Our Internship and Leadership Development programs are two of the tools we use to continue to build and strengthen this pipeline.

THE TALENT PIPELINE



Internship Program

Our Summer Internship Program launched its second year in May, welcoming 50 new and returning interns onto teams across the company. All our new mentors participated in our in-house "Intern Mentor Training" to support them in providing our interns with a rich and productive experience.

Leadership Development Program (LDP)

B&M's Leadership Development Program launched in January 2018. Over the past 18 months, participants in all three LDP streams— Rotational Work (RWP), Emerging Leaders (EML), and Management Development (MDP) — have been busy.

Our inaugural RWP candidates are about to enter their fourth and final six-month rotation, and our EML and MDP candidates are well into their course work and the execution of their individual development plans. All our LDP candidates will participate in our "Coaches and Develops" course this summer, where they will continue to build the skills they need to become the future leaders of our company.

Kerry Shaw Director, Training, Learning & Development

BambooHR Platform Coming to All Regions in 2019

Black & McDonald is getting a new software platform to unite and align employees and managers across all our regions. In April, our Talent Development team began an enterprise-wide rollout of BambooHR, an easy-to-use online human resources tool. BambooHR will be used across Black & McDonald to store and manage employee information, facilitate interactive performance management, track essential training and documentation, and provide enterprise-wide data visibility and reporting.

BambooHR was successfully piloted by Black & McDonald's Southern Ontario and Western Utility regions throughout 2018 and approved for an enterprise-wide rollout earlier this year. The rollout will include the integration of Black & McDonald's Canadian and American BambooHR accounts, creating one centralized database for the whole company.

To date, BambooHR has successfully launched in Manitoba, Saskatchewan, and Northern Ontario. When the rollout concludes in December 2019, close to 6,000 employees across Canada and the United States will be supported by the platform. Working together, our regions will harness BambooHR's advanced functionalities to support the success of all our people and operations.

Digital employee files with self-service updating capabilities



Simplified and interactive performance management processes



Training history tracking and records management



Paperless transactions and record keeping



Enterprise-level data visibility and reporting



Easy accessibility with mobile app

2018/2019 Employee Engagement Survey Returns Excellent Results

The results are in! Black & McDonald's 2018/2019 Employee Engagement Survey recorded impressive participation and a high level of employee engagement. We're grateful for the valuable contribution our employees make each year by providing their candid feedback through this initiative.

We received a total of 3,680 completed surveys from both union and non-union employees, exceeding our participation target for the year. Our overall company engagement score came in at 84 percent, an improvement over last year's score of 81 percent. Black & McDonald received a promoter score of 85 percent based on the question, "would I recommend this organization as a good place to work?"—another improvement over last year's result.

The detailed results give us a lot to celebrate. The vast majority of our employees identify with our company values; understand the safety requirements of their job; enjoy their work environment and the people they work with; understand the expectations of their job; and believe in the company's commitment to doing high quality work.

While the survey results are encouraging in these areas, we have work to do in others. Recognition, work life balance, and collaboration between departments are areas in which we will need to focus our attention and resources in the months ahead.

Each of our regions will now analyze their unique survey data and use this information as the basis for regional focus groups. Corporately, we will review the results from a company-wide perspective to assist us in making informed decisions about our ongoing people strategies.

Logan King Corporate Director, People Resources

ORDER BOOK

ALBERTA

Atlas — Altalink Plaza RTU B&M Prime General Contractor Division: Calgary

H&RREIT—Altalink East B&M Prime General Contractor Division: Calgary

Varsity Community Association B&M Prime General Contractor Division: Calgary

ATLANTIC

Zenabis Global Inc. Cannabis Facility—Electrical Division: New Brunswick Industrial

Memorial University LED Lighting Division: Newfoundland Projects

Global Television Global PM Contract Division: Nova Scotia Service

Strait Crossing Development Inc. Confederation Bridge — 5kV Cable Repair Division: New Brunswick Utility

Bell Aliant Corp. Toll Building Generator Division: Nova Scotia Commercial

Amherst Toyota HVAC Maintenance Division: New Brunswick Service

Saint John Regional Hospital Boiler Stack Economizer Phase 2 Division: New Brunswick Commercial

Eastern Edge Credit Union HVAC Maintenance Contract Division: Newfoundland Service

Halifax Regional Municipality Quinpool Road—Utilities Relocation Division: Nova Scotia Utility

Joggins Fossil Institute HVAC Maintenance Contract Division: New Brunswick Service

TransAqua/Greater Moncton Wastewater Commission WWTP Upgrades Phases 3 and 4 Division: New Brunswick Industrial

Northern Pulp Nova Scotia Raw Water Piping Replacement Division: Nova Scotia Industrial

Irving Pulp & Paper Lake Utopia Substation Upgrades Division: New Brunswick Utility

Hillsboro Arena New Arena Floor Piping Division: Atlantic Industrial Refrigeration

Town of Gander Communication Centre—HVAC PM Division: Newfoundland Service

Vale Newfoundland and Labrador Voisey's Bay Modular Building Installation Division: Newfoundland Projects

MANITOBA City of Flin Flon Heating Upgrades Division: Manitoba Construction

Simplot Tin-01 Package Division: Manitoba Construction

St. Vital Centre AC 10 Replacement Division: Manitoba Construction

Boeing Cure Booth Re-work Division: Manitoba Construction

Roquette

Grounding 013 Package Division: Manitoba Construction **Pepsi Co** Aquafina Line Upgrades Division: Manitoba Construction

NORTHERN ONTARIO Aecon Construction

Installation of Lighting and ATMS for MTO Division: NOR Utility

ARK Construction Ltd. Installation of New Dry Cooler at IBM Ottawa Division: NOR Mechanical Construction

Beau's Brewery Wastewater Treatment System Modification Division: NOR Mechanical Construction BGIS

Distribution Upgrade in RCMP Secure Server Room MCC Replacement at Tunney's Pasture Division: NOR Electrical Construction **BGIS**

Humidification System Upgrades Division: NOR Mechanical Construction Bradford Construction Ltd.

HVAC Renewal Project at Carleton University Division: NOR Mechanical Construction

Canadian Museum of History Water Fountain Repair and Modification Division: NOR Mechanical Construction

Canadian Museum of Nature Chiller Replacement Division: NOR Mechanical Construction

Eaton Corporation Supply and Installation of Cable Tray at Stewartville GS Division: NOR Electrical Construction

Glenview Management Ltd. Medium Voltage Service Entrance Replacement Division: NOR Electrical Construction

GMG Condo Group New Makeup A/C Unit at Hinchey Avenue Division: NOR Electrical Construction

Health Canada Maintenance and Inspection at Health Canada SF Building Division: NOR Electrical Construction

Honey Construction Ltd. New Lighting at Chartwell Stillwater Retirement Home Phase 2 Division: NOR Electrical Construction

Hydro Ottawa Ltd. Civil and Electrical Construction at Limebank Substation Feeders Division: NOR Utility

Liuna Local 527 New Domestic Water Heaters and Pumps at Brittany Apartments Division: NOR Mechanical Construction MTO

Non-intrusive Detection Systems and LED Lights Division: NOR Utility

National Gallery of Canada New Ductwork in Flammable Storage Room Division: NOR Mechanical Construction

National Research Council MCC Replacement at M-54 Division: NOR Electrical Construction National Research Council

Condensate Tank Replacement Division: NOR Mechanical Construction

Fuel Maintenance Repairs Division: NOR Mechanical Construction OMCIAA Roadway Lighting Retrofit Division: NOR Utility

Ontario Power Generation

Barrett Chute AC Station Service Upgrades Division: NOR Electrical Construction **OSRAM Ltd.**

Lighting Retrofit at CFB Petawawa Division: NOR Electrical Construction

Ottawa International Fuel Facilities Corp. Fuel Maintenance Repairs Division: NOR Mechanical Construction

PCL Construction De-icing Pad Airfield Lighting and Systems at Calgary Airport Division: NOR Utility

Pioneer Construction Electrical Components Update at Red Lake Airport Division: NOR Utility

PWGSC Electrical Work for Victoria Building Heat Exchanger Division: NOR Mechanical Construction

Raymond Group Roof and Mechanical Upgrades at Canadian Aviation Museum Division: NOR Mechanical Construction

RW Tomlinson Infrastructure Installation at Gardiners Road, Kingston ON/Electrical Components Update at Ottawa Airport Division: NOR Utility

Taplen Construction Inc. Low Voltage and Security Wiring at Office Fit-up Division: NOR Electrical Construction

Waterdon Construction Assembly of Spigot Pipe System at Renewi Composting Facility Division: NOR Mechanical Construction

POWER GENERATION REGION

Ontario Power Generation Tritium Reduction Facility Location: DNGS Ontario Power Generation

Transformer Containment Upgrades Location: DNGS

Ontario Power Generation Fire Water Repairs Location: PNGS

Ontario Power Generation 1951 Outage Scope B Location: PNGS

Ontario Power Generation Vendor of Record Region: SWO, NOR, PGR, SOUERM

QUÉBEC

ITF Technologies Chiller Installation Division: Québec Service

ITF Technologies UPS Installation Division: Québec Service

FGL Sports UPS Installation Division: Québec Service FGL Sports Generator Installation

Division: Québec Service

BGIS Mechanical Installation

Division: Saskatchewan Construction **QE Power Plant HVAC Upgrade** HVAC Installation Division: Saskatchewan Construction

BASF MUA and Ductwork HVAC Installation Division: Saskatchewan Construction

Saskatchewan Penitentiary

Piping Installation Division: Saskatchewan Construction Seabee Gold Shop

HVAC Installation Division: Saskatchewan Construction

SHPS Chiller Mechanical Installation Division: Saskatchewan Construction

Lanigan Union Hospital HVAC Installation Division: Saskatchewan Construction

Martensville Pumphouse Electrical Installation Division: Saskatchewan Construction

PCS Cory 2205 SS Dust Collection Division: Saskatchewan Fabrication

Simplot Portage Stainless Steel Ducting for B&M Manitoba Construction Division: Saskatchewan Fabrication

Harbour Centre 3D Modelling and Pipe Spool Fabrication for B&MB.C. Construction Division: Saskatchewan Fabrication

K+S Area 2900 Dust Collection for B&M WIR Division: Saskatchewan Fabrication

SOUTHWEST ON

Township of Parry Sound Refrigeration Retrofit at Bobby Orr Community Centre Division: SWO Service

City of Hamilton Refrigeration Retrofit at J.L. Grightmire Arena Division: SWO Service

Town of Lincoln Refrigeration Retrofit at Jordan Arena Division: SWO Service

Norfolk County Refrigeration Retrofit at Waterford Arena Division: SWO Service

City of Brantford Refrigeration Retrofit at Lions Park Arena Division: SWO Service

City of St. Catharines Refrigeration Retrofit at Bill Borgoyne Arena Division: SWO Service

City of Markham Refrigeration Retrofit at Markham Village Arena Division: SWO Service

Treehouse, Brantford New Domestic Hot Water System Division: SWO Service

Federal White, Ingersoll New Silo Lighting and Distribution Division: SWO Service

Ljunghall Group, Huron Park New Furnace Installation Division: SWO Service

BGIS LED Lighting Upgrade at Old Dominion Post Office, London Division: SWO Service

BGIS Electrical and HVAC Upgrades at Rogers, Tillsonburg Division: SWO Service

HDSB Exhaust Systems at Brant Hills PS and Stewarttown PS Division: SWO Service

NEW EMPLOYEES

ALBERTA

Aaron Purvis, Service Technician Bhesh Ghimire, Building Operator Dexter Tumarao, Building Operator Melissa Nagy, Billing Clerk Netra Amagain, Building Operator Pamela Hough, Service Coordinator Patrick Popowich, Project Sales

Representative Sarah Aube, HSE Advisor Sherri Cebry, Building Operator Steven Ogston, Service Technician William Anderson, Journeyman Plumber

ATLANTIC

Michael MacKnight, Office Clerk, ABM Rodney Conrad, Instrumentation Tech, ABM

Robert Reid, Millwright, ABM Stephen Connolly, Office Clerk, ABM Damian Gallant, Office Clerk, ABM James Partridge, Welder, Atlantic Industrial Refrigeration

Sapna Deepak Kumar, Estimator, Atlantic Estimating

Patrick Chapman, Building Operator, FMO Michael Wood, Electrician, N.B. Commercial Electrical

Jeremy Gallant, Electrician, N.B. Industrial Adrien Paquette, Electrician, N.B. Industrial Sylvio Godin, Electrician, N.B. Industrial Jeannot Ouellet, Electrician, N.B. Industrial Jean-Luc Losier, Electrician, N.B. Industrial Eugene Lapointe, Electrician, N.B. Industrial Jean-Charles Beattie, Electrician, N.B. Industrial

Mario Hache, Electrician, N.B. Industrial Antoine Lanteigne, Electrician, N.B. Industrial

Keith Murphy, Electrician, N.B. Industrial Robert Smith, Electrician, N.B. Industrial Rav Pvne. Electrician. N.B. Industrial Daniel Mallet, Electrician, N.B. Industrial Jolain-Luc Ferron, Electrician, N.B. Industrial

Paul Belanger Jr., Electrician, N.B. Industrial Achille Savoie, Electrician, N.B. Industrial Darren Richard, Electrician, N.B. Industrial Rick McDonald, Electrician, N.B. Industrial Murray Ramsay, Electrician, N.B. Industrial Kevin Wilson, Electrician, N.B. Industrial Daniel MacKinnon, Electrician, N.B. Industrial

Randy Hall, Electrician, N.B. Industrial Michael Whalen, Electrician, N.B. Industrial Steve Christie, Electrician, N.B. Industrial Bobby Audet, Electrician, N.B. Industrial Jeff Tobin, Electrician, N.B. Industrial Jerry Maclean, Electrician, N.B. Industrial Peter Vienneau, Millwright, N.B. Industrial Gabrielle Vautour, Service Administrator, N.B. Service

Jessica Swinamer, Office Administrator, N.B. Service

Dominic Levesque, Sales, N.B. Service Robert Murphy, Electrician, N.L. Projects Myles Dobbin, Electrician, N.L. Projects Todd Foote, Warehouse Man, N.L. Projects Jason Corcoran, Electrician, N.L. Projects Phil Jamieson, Electrician, N.L. Projects John Coombs, Electrician, N.L. Projects Joshua Yeomans, Plumber, N.S. Commercial

Ryan Doherty, HVAC Technician, N.S. Service Kenneth Ernst, HVAC Technician, N.S. Service

Nathan McCulloch, Electrician, N.S. Service Gordon Bowie, Lineman, N.S. Utility

BRITISH COLUMBIA

Kevin Pinter, Service Technician Parm Barn, FMO Project Manager Joon Kim, Building Operator Rick Diduck, Shift Engineer Paul Claproth, Electrical Operations Manager Gabriel Prisecaru, FMO Project Manager Luke Bradshaw. Junior Electrical Estimator CORPORATE

Fernanda Borges, Corporate Accountant

MANITOBA

Brian Ste-Croix, Building Operator, FMO Matthew Moskwa, Apprentice Millwright, Construction

Robert Pedden, Apprentice Millwright, Construction

Ryan Carr, JM Millwright, Construction Chris Barton, JM Millwright, Construction Forrest Cantley, Apprentice Plumber, Construction

Murray Einarson, JM Millwright, Construction Greg Lodge, JM Millwright, Construction

Kris Ponee, Apprentice Millwright, Construction

Shaun Booth, JM Electrician, Construction Ronald McTavish, Apprentice Electrician, Construction

Chantal Vincent, Apprentice Millwright, Construction Matthew Sierks, Apprentice Millwright,

Construction David Anderson, JM Millwright,

Construction

Lyle Marlow, Apprentice Millwright, Construction

Edwin Carter, JM Millwright, Construction Christopher Stewart, Apprentice Ironworker, Construction

NORTHERN ONTARIO

Ezabela Khidhir, Estimator, Utility David Hron, Project Coordinator, Utility Sarah Girgrah, Construction Coordinator, Mechanical Brian Wong, Energy & Sustainability Project Manager, Service Laura Pound, Accounts Receivable Coordinator, Finance/Administration Joel Ferland, Project Coordinator, Utility

POWER GENERATION REGION

Peter Ebben, Construction Work Planner (Bruce Power) Jon Taverner, QA Representative (Bruce Power)

Doug McDonald, Project Coordinator (Bruce Power)

Mike Grummett, Project Coordinator (Bruce Power)

Doug Johnston, Construction Work Planner (Bruce Power)

Dipisha Hamann, Scheduler (Bruce Power) Beth Will. Scheduler (Bruce Power) Bruce Cameron, QC Inspector (Bruce

Power) Todd Stephens, Outage Coordinator

Jeff Scott, Services Support Supervisor (Bruce Power) Tracy D'Anello, Schedule and Cost

Representative (Bruce Power)

Nick Shorey, Scheduler (Bruce Power) Nikki Frost, HR Generalist

Olatunji Otegbeye, Cost Control Analyst

(Bruce Power) George Turner, Cost Consultant

Doug Boyle, Project Manager (Bruce Power)

PIERRE BROSSARD

Jessica Carrier, Accounts Payable Clerk Yannick Lussier, Operations Manager

QUÉBEC

Mathieu Savard, Manager, Construction Benoit Roucayrol, Accounts Administrator, Service

SASKATCHEWAN

Kaleigh Lillico, Apprentice Utility Worker, Construction

Darcy Black, Building Operator, FMO Jaryn Clouatre, Apprentice Plumber, Construction

Thomas Ahenakew, Apprentice Plumber, Construction Michael Liquigan, Mechanical Detailer,

Fabrication

SOUTHERN ONTARIO

Israa Abdulcadir, Central Contact Centre Representative Gairy Ali, Service Desk Analyst Mehrdad Arbabi, National Procurement Lead (Utilities) Niti Arora, Job Cost Analyst Blessing Atta, Central Contact Centre Representative Joselito Baruc, Electrical Technician Rama Boodadoo, Regional Controller Radu Chereji, Building Operator Andrew Del Bel Belluz, Maintenance Mechanic Shawn Dillon, Administrative Assistant Matthew Douglas, Commission Technician Fergus Dunlop, Plumber Amirreza Ebrahimiyekta, Project Coordinato Farah El-Moghrabi, Engineer, MTO/ Municipal Vincent Gauthier, Bilingual Technical Training Specialist Behnam Ghassemi, Maintenance Helper Nichola Graf, Project Coordinator lan Gray, Project Manager Tedi Gura, Accounts Payable Specialist Tyler Hall, Electrical Technician Christopher Hanley, Proposal Manager William Haughland, 3rd Class Stationary Engineer Jonathan Hifawi, Tool Room Assistant Jacob Hodgson, HVAC Technician Lawrence Ip, Accounting Analyst

Dale Kilby, Team Lead, CAD Engineering Robert Krejci, Estimator Trudy Laidlaw, Document Control Manager

Michelle Langenhan, Project Coordinator Maggie Lau, Billing Coordinator

Kelvin Loojune, Jr Maintenance Mechanic AJ Maas, Estimator

Ana Marquez, Marketing & Communications Coordinator

Alemu Neda, Building Operator Shawna O'Neill, Facilities Administrator Ryan Paulsen, Maintenance Helper Danny Pires, Heating & Combustion

Superviso Christopher Quintal, Coordinator, GTAA Chris Ruthven, HSE Manager Matthew Santos, Project Coordinator Mariam Shahsamand, Accounts Payable Specialist

Ashwani Sharma, Facilities Manager Vaibhav Sharma, Project Manager Jessica Dias, Estimator

Jagmeet Singh, Maintenance Helper Sonu Singh, Digital Marketing Specialist Laura Sitarski, Administrative Assistant, National Legal

Ankita Sisodia, Central Contract Centre Representative

Susie Shymko, Construction Recruitment Specialist

Justin Smyth, Electrical Technician Helen Stezinar, Coordinator, GTAA Services Neshnthi Thevarajah, Payroll Administrator Neharika Verma, Business Development Coordinator

Jarvin Wang, Manager, Scheduling and Claims Avoidance

Allen Wong, Senior Scheduler Ruiling Wu, Accounts Payable Specialist Holly Zhou, HR Administrator Terrence Zhu, Graphic & Web Designer

SOUTHWEST ONTARIO

John Pequegnat, HVAC Apprentice Kyle Hopkins, Electrical Apprentice Dave Gilbert, HVAC Apprentice Kelsey Holman, Business Development Representative Jay Noszenko, Business Development Representative Trevor Roszell, HVAC Journeyman Rubie Wright, Concierge, Ron Joyce Centre Andrew Smith, Project Coordinator

Craig Branderhorst, HVAC Apprentice John Foster, HVAC Journeyman Marc Tooley, Senior Lead Solar Operator, Kingston Sola Brent Yearley, Project Sales Representative Shawn Yearley, HVAC Journeyman

U.S. OPERATIONS

Benjamin Clegg, Division Manager, Salt Lake City

Bruce Bradshaw, Substation Superintendent, Salt Lake City Jamie Swillie, Site Manager, U.S. Renewables Peter Rawson, Assistant Site Manager,

U.S. Renewables Christopher Reck, Field Engineer, U.S. Renewables

MOVERS & SHAKERS

ALBERTA

Cindy Garneau, from Service Administrator to Service Coordinator

ATLANTIC

Blair Nickerson, from Project Manager N.S. Industrial to Department Manager, N.S. Commercial

BRITISH COLUMBIA

Aidan Mabbott, from Project Manager to Division Manager, Service

CORPORATE

Philip Favarger, from ERP Finance Director to Director, Financial Controls and Risk Management. Ellen Ruttan, from Corporate Accountant to Controller, Corporate Office and Treasury

MANITOBA

Darren Carrette, from Service Technician to Service Supervisor

POWER GENERATION REGION

Heather Kerr, from Estimator to Senior Estimator

SOUTHERN ONTARIO

Phil Akl, from Call Centre Manager to Technology Manager Todd Barnier, from HVAC Supervisor to HVAC Manager Andrew Bradvica, from Facility Manager to Operations Manager Avinash Baldeo, from Maintenance Mechanic to Project Coordinator Angelo Castaldo, from Estimator to Project Coordinator Adam Downie, from Electrician to Project Manager Peter Higginson, from Shipper/Receiver to Sheet Metal Worker Ravi Jodhan, from Central Contact Centre Representative to Senior Central Contact Centre Representative Nick Kallo, from General Maintenance Helper to Builder Operator Tessa Luce, from Senior Central Contact Centre Representative to Central Contact Centre Supervisor Gene Ortega, from Project Coordinator, Substations to Project Manager, Energy & Sustainability Karolyn Petinarelis, from Project Management Office to Facility Services Group Rod Saccon, from Operations Manager to Facilities Manager Kellie Simmons, from Billing Coordinator to Billing Team Lead Marie-Eve Shimoda, from Bilingual Central Contact Centre Supervisor to Senior Bilingual Central Contact Centre Supervisor Harvinder Tumber, from Project Implementation Manager to Facility Services Group Director Sriharsha Veluvolu, from Project Coordinator to Project Supervisor Nemanja Vrankovic, from Project Manager, Facility Services to Project Manager, Energy & Sustainability

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