B&MNEWS



The Newsletter about Black & McDonald People and Projects

Fall 2019

Founder's Day 2019: The Countdown to 100 Years Continues!

In June, Black & McDonald continued its countdown to 100 years in business with regional Founder's Day events across North America. With our milestone anniversary just two short years away, our annual summer barbecues this year were complemented by a special social media campaign highlighting some of the most remarkable moments in Black & McDonald's history so far.



CONTINUED ON PAGE 2



MRI Machine Project for Vernon Jubilee Hospital

When the Vernon Jubilee Hospital in Vernon, British Columbia finally acquired an MRI machine after decades of waiting, they turned to Black & McDonald to manage construction of the MRI's new facility.

Black & McDonald acted as general contractor on behalf of the client and was involved in every aspect of the project, from elements of the design right through to closeout.

CONTINUED ON PAGE 6

IN THIS ISSUE



Pierre Brossard Ltée Celebrates Opening of Montreal's New Champlain Bridge Page 4



Black & McDonald Atlantic Region Assists with Hurricane Dorian Relief Efforts Page 5

Founder's Day 2019: The Countdown to 100 Years Continues!

CONTINUED FROM PAGE 1

Our Founder's Day activities serve the dual purpose of honouring our company's rich past and celebrating our extraordinary present-day team. From coast to coast to coast, Founder's Day is an opportunity for Black & McDonald employees past and present to unite around the founding values that built our company and continue to propel its success.

Congratulations to all our regions for another year of successful Founder's Day celebrations!



Electrical Work at the Rio Tinto Vaudreuil 2022 Plant

The Vaudreuil plant, owned by Rio Tinto, is an alumina refinery located in Jonquière, Quebec. The alumina refining process generates bauxite as residue and this is disposed of at the current Site de Dépôt des Résidus de Bauxite (SDRB) site, which is nearing its maximum capacity.

The Vaudreuil 2022 project offers a way to dehydrate and handle these waste products, and thus increase the useful life of the plant beyond 2022.

The Quebec region of Black & McDonald is installing an electrical room, several transformers, and electrical equipment and instrumentation on site, as well as overseeing the supply, installation and connection of all power and control cables required for the operation of the plant.

The project has taken a total of seven months to complete. The work is scheduled to end in late November and entails installation of 25 km of power cable, 60 km of instrumentation cable and 5 km of cable shelves.

In collaboration with the Hatch commissioning team, more than 80 employees from the Saguenay-Lac-Saint-Jean and Montreal regions are contributing to the project, including electricians, pipefitters, management and administration staff.

An innovative project in terms of health and safety prevention, this project is an example to follow to reach our goal of "Nobody Gets Hurt Today or Tomorrow."





Talent Development Team Recruiting Eight Candidates for Rotational Work Program

The Talent Development team is recruiting candidates for the second intake of the Rotational Work Program (RWP). The RWP has been revamped, and eight candidates will now complete a one-year commitment during which they will participate in 2 six-month rotations in either FMO and Service or Construction and Utilities. Recruitment and selection begin now, with the first rotation starting in May 2020.

Requirements for consideration:

- Willing to relocate 1-2 times within one year.
- Willing to relocate upon completion of the program (an asset).
- Holding relevant post-secondary education (e.g. Construction Management, Engineering, Business).
- High-performing with the aspiration, aptitude and attitude to succeed at progressively responsible positions within Black & McDonald.

If you are interested in applying, visit The Wire, complete the Expression of Interest Form and speak with your local RVP.



Director, Training, Learning & Development



Building on Employee Engagement a Goal for 2020



As we look forward to 2020, our employee engagement efforts will continue to be a focus at Black & McDonald. We will be building on current employee experience and employee retention programs, as well as enhancing our existing HR practices. We want Black & McDonald to be the employer of choice – an exciting and rewarding place to work where you are inspired to be your very best every day.

Corporate People Resources has created a roadmap that we are following to provide you with this great employee experience. We continue to review current programs, such as our group benefits package, and look at ways to improve health and dental coverage. Our goal is to build annual improvements into our plan while managing your costs on the employee side.

We continue to study the industry to ensure our compensation programs, and related policies and benefits are competitive. We are also working on a three-year plan to help us embed the importance of health and wellness into our strong company culture at B&M.

Thank you for all you do, your efforts are truly appreciated!

Logan King

Corporate Director, People Resources

Pierre Brossard Ltée Celebrates Opening of Montreal's New Champlain Bridge



Black & McDonald subsidiary Pierre Brossard (1981) Ltée was part of the construction team that celebrated the official opening of Montreal's new Samuel De Champlain Bridge on July 1. Pierre Brossard signed on to the massive \$4.2 billion infrastructure project in the fall of 2015 and had an average of 30 permanent workers on-site throughout construction.

The Pierre Brossard team leveraged its over 60 years of experience in Quebec's utilities sector to participate in the completion of key lighting and signalization systems for the new bridge, including street lights, traffic lights, and traffic light structures. The team also collaborated in the management of the bridge lighting, signage, and temporary electricity throughout the project, and ensured that a safe work environment was maintained during construction.

While the complex, time-sensitive project tested the mettle of everyone involved, Pierre Brossard is proud to have been part of the team that built this new Quebec landmark. The state-of-the-art 3.4 km bridge will be a fixture of Montreal's cityscape for an estimated 125 years into the future.

Black & McDonald Atlantic Region Assists with Hurricane Dorian Relief Efforts



On September 6, Hurricane Dorian made landfall in Nova Scotia. The hurricane reached Category 2 wind speed of 145 km/h, taking more than 400,000 people off the electrical grid.

Called in by our client Nova Scotia Power to make repairs in Port Hawkesbury, one of the worst-hit areas in the region, we sent 15 people, seven line trucks and one support truck to assist with storm relief efforts.

When our crews arrived in Port Hawkesbury, the entire town was out of power. Our team worked immediately on restoring power to residents and critical-safety buildings such as the hospital. The main scope of work consisted of back-lot pole line repair at local and remote sites. The team worked hand in hand with the Canadian Armed Forces, who assisted our crews in carrying supplies to some areas as far away as 2 km into the woods.

Working for almost four days without power or running water, our crews managed to bring back power to local residents in record time. In order to bring services back so quickly, crews split into day and night shift roles.

Black & McDonald would like to thank all involved with these relief efforts. We are becoming a household name in disaster relief in Atlantic Canada, thanks to the tireless efforts of our reliable and dedicated crews.

Black & McDonald Kicks Off New Corporate Website Project

Black & McDonald is developing a new best-in-class corporate website to more effectively build our brand, tell our story and support our business development and recruitment efforts.

Coming on the heels of our powerful brand refresh, and integrating the latest in web design, user experience (UX/UI), and search engine optimization (SEO), the website will showcase our organization online and position us for the future with a unified and compelling digital presence.

Our new corporate website's objectives include:

- Profiling our innovation, expertise, and services, and positioning us as the "partner of choice."
- · Highlighting our strong presence across North America.
- · Generating leads for our various service lines.
- Showcasing exciting career paths in our company, and supporting recruitment and hiring.
- Hosting a variety of resources like case studies, white papers and technical documents.
- Having the latest ironclad security features.

Website development continues into early next year, with an anticipated launch in spring 2020.

Tareq Ali

Director, Corporate Marketing & Communications



MRI Machine Project for Vernon Jubilee Hospital



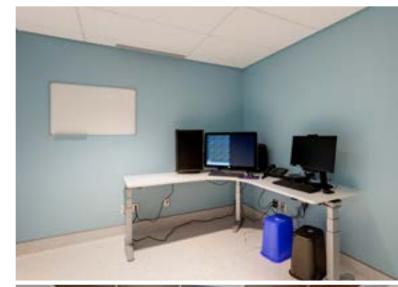


CONTINUED FROM PAGE 1

The biggest challenge of the project was the need to refurbish an existing 50-year-old space as the new home for the MRI. The refurbishment involved (among other things) gutting the space entirely, and removing a concrete roof, floor and supporting wall to fit the MRI. The building's ceiling had to be raised five feet, and the floor reinforced to support the 10,000-pound machine and its giant magnet.

Time was also a factor, as the space had to be ready to receive the fully-charged magnet as soon as it arrived from Germany. Delays would mean thousands of dollars a week in specialized storage until the space was ready. Through an all-out effort, the team met the deadline and the magnet was installed on schedule.

"This project really speaks to the uniqueness of Black & McDonald as a company," said Myles Brumpton, the construction manager for the build. "The fact that we were able to pull in our FMO brethren and show that we are truly a turnkey operation was a big part of the project's success."





Black & McDonald's Central Contact Centre Serves Clients and Employees Alike



Black & McDonald's Central Contact Centre (CCC) is a communications hub connecting customers and on site employees to our knowledgeable support staff. The CCC provides fully-bilingual support 24 hours a day, 7 days a week, 365 days a year regardless of time zone or geography.

After less than four years of operation, the CCC has grown to over 20 representatives and handles nearly 155,000 interactions annually. In its first year of operation, fewer than 15,000 work orders were created at the CCC. Today, that number has grown to more than 83,000 work orders annually with no signs of slowing down.

Requests come into the CCC via phone, email and online web form. They include emergency alarms from automated systems, to urgent requests for technical service, to client questions and concerns. Inbound CCC interactions are tracked and audited to ensure Black & McDonald delivers the best possible experience to our customers.

All CCC representatives are fully-versed in Black & McDonald's capabilities and in the industries we serve. Having achieved secret-level clearance, our representatives manage sensitive client information with discretion and professionalism.

The CCC has also become an invaluable resource for supporting Black & McDonald's on-site employees. They have the peace of mind of knowing that no matter what the issue or emergency, the knowledgeable staff of the CCC are there to back them up.



Walking the Walk on Earth Day

At CBO, we pride ourselves on being an environmentally responsible member of the community. This past Earth Day at our HQ in Collingwood, ON, as is our office tradition, we rolled up our sleeves and hit the roads and walking trails close to our office to do some environmental clean-up. In a single hour, we collected five bags of garbage!

But caring about the environment can't just be a once-a-year thing—it must be a regular, daily aspect of our life at work. Some of the day-to-day initiatives we've implemented include:

- Reducing our use of paper printouts. We also default to double-sided printing when we need hardcopies.
- Purchasing eco-friendly products. All our office paper is certified by the Forest Stewardship Council (FSC), ensuring the wood used to make the paper came from a forest managed to strict environmental standards.

 Ensuring kitchenettes and break rooms are stocked with reusable coffee mugs, glasses, plates and eating utensils so that paper or plastic alternatives are never needed.

Thank you to all employees who, on behalf of CBO, do their part to protect the environments in which we live and work!

For more information on Earth Day, endangered species, and what you can do to help, visit https://www.earthday. org/campaigns/endangered-species/ earthday2019/

Wanda Raycraft, Contracts Administrator, and Jon McLarty, National H&S Advisor, with their haul of litter collected on Earth Day 2019 along one of the many walking trails that run through Collingwood, ON.



Fostering a Positive Safety Culture



We can define safety as taking every reasonable precaution for the protection of our workforce. And we can define workplace culture as the shared practices, attitudes and beliefs that affect behaviour. Achieving a positive safety culture means, therefore, that we must demonstrate a steadfast commitment to protecting workers and preventing injuries.

Natural Instincts Supervision Self Teams REACTIVE INDEPENDENT INTERDEPENDENT **DEPENDENT** Safety by natural instinct • Management commitment · Personal knowledge, • Help others conform Compliance is the goal Condition of employment commitment and standards Others' keeper Delegated to safety Networking contributor · Fear/Discipline Internalization • Roles/Procedures manager Personal value Care for others Lack of management Supervisor control, Care for self Organizational pride involvement Practice habits Value all people Individual recognition Training

As more controls, programs and

interventions are introduced, there may be hesitation. Is the perceived extra work really worth it? We haven't had any serious injuries on our sites, so why do we need this? These are fair and expected concerns, and should be met with open communication.

Black & McDonald's leadership group continues to take an active role in safety through site inspections, task observations and open conversations with employees to lead and support a positive safety culture. Building on that, we have introduced the Good Catch program to reward employees who go above and beyond to make safety a priority.

No journey or trip is perfect, and there are always bumps along the way. However, we continue to see the positive effects of focusing on Safety Culture, such as our decreasing incident rates and increasing interventions.

Ray Pleasance

Corporate Director, Safety

Canadian Base Operators Deliver Quality Service in Meaford





Canadian Base Operators (CBO) has executed the Meaford Alternate Services Delivery (ASD) contract for the last 23 years. CBO provides all the support services to the Canadian Army so that they can accomplish their mission of training world class soldiers. The Meaford contract is unique, in that it is the only one across the Canadian Army where all of the support services are provided by a contracted solution. Our professional relationship with the Canadian Army has grown to the point where CBO can anticipate most of the Army's annual requirements, ensuring they are well prepared to support the training mission.

CBO recently provided outstanding support during the extremely busy Reserve Summer Training (RST) period. The efficiency of our services allowed the Army to maximize the number of soldiers trained during RST. This year, three CBO employees were awarded the Commanding Officer's Coin for their exceptional performance in providing service to the Army.

CBO was also excited to support the inaugural Grey Wolf program, designed to encourage indigenous people to avail themselves of the opportunity to join the Army Reserve, train, and receive the Basic Military Qualification. All graduates were offered the opportunity to continue to serve in the Army Reserve in a part-time or full-time basis.

Finally, a new initiative this year was the installation of a large banner to acknowledge the achievements of all Army soldiers who go through training in Meaford. Many soldiers and their families have been seen taking photos as a souvenir of their time in Meaford.





ORDER BOOK

Rockyview School Board

Bert Church High School **B&M Prime**

City of Calgary

East Calgary Landfill Mechanical Upgrades

Operating Engineers Local 955

Tenant Fit Out **Flectrical**

ATLANTIC

Glencore Canada Corp.

Fabricate Piping and Pipe Supports Division: New Brunswick Industrial

City of Mount Pearl

Design Build Traffic Intersections Division: Newfoundland Projects

Strescon Limited

Boiler Maintenance Division: Nova Scotia Service

Certain Teed Gypsum Canada

Burner Maintenance Contract Division: New Brunswick Service

JD Irving Corp.Bluenose Dr. Building – FMO Contract Division: Nova Scotia FMO

Office Renovations Division: New Brunswick Service

Ross Ventures Ltd.

Above Slab Piping - Fredericton Division: New Brunswick Commercial

Super 8 Motel

HVAC Maintenance Contract Division: Newfoundland Service

Halifax Stanfield International Airport

Taxiway D Restorations Division: Nova Scotia Utility

Nova Scotia Power

Tufts Cove - Cable Replacements Division: Nova Scotia Industrial

Trevali Mining

Remove, Inspect and Rotate SAG Mill Division: New Brunswick Industrial

Halifax Water Commission

Lake Major WTP - Electrical Terminations Division: Nova Scotia Industrial

New Brunswick Power

Rue Lavoie Ductbanks Division: New Brunswick Utility

City of Campbellton

Compressor Overhaul

Division: Atlantic Industrial Refrigeration

HVAC Maintenance - St. John's and Gander Division: Newfoundland Service

St. John's Airport Authority

FEC Gen 4 Installation Division: Newfoundland Projects

MANITOBA

Proco Construction

Roquette Building CS-003 Mechanical & Electrical Install Division: Manitoba Projects

Boeing Canada

Cure Oven Relocate Division: Manitoba Projects

City of Winnipeg

NEWPCC Digester 11 Electrical Division: Manitoba Projects

Taricco Corporation

Boeing Autoclave #4 Division: Manitoba Projects

NORTHERN ONTARIO

Canadian Museum of Nature

Replace Existing Boilers Division: NOR Mechanical

Calgary Airport Authority

Supply and Installation of New Guidance Sign

Division: NOR Utility

Bonnechere Excavating Inc.

Installation of Stainless Steel Piping at CNL DWE Project Division: NOR Mechanical

Canadian Museum of Nature

Replacement of Two Existing Boilers in Mechanical Room of Museum Division: NOR Mechanical

Cartier Square Housing

Co-Operative Inc. Mechanical Upgrades to Boiler Plant, A/C Unit and Cold Water Booster System at Cartier Square

Division: NOR Mechanical City of Cornwall

Maintenance of Traffic Control Signals and Flasher Systems in Cornwall, ON Division: NOR Utility

City of Ottawa

Rooftop AC11 Replacement at Walter Baker Centre Compressor and Radiant Heater Replacement at Don Gamble Arena Division: NOR Mechanical

Coco Paving

Modification and Installation of New Street Lights at Commuter Parking Lot in Belleville, ON Division: NOR Utility

Cornwall Gravel Company
Removal and Installation of Traffic Signals
on Sydney Street, Cornwall, ON Division: NOR Utility

Envari

Street Lighting Underground Locations for City of Ottawa Division: NOR Utility

Envari

Lighting Retrofit and Swansea Garage Division: NOR Electrical

Ferrovial Services Ltd.

Maintain MTO Electrical Infrastructure Division: NOR Utility

K. Mulrooney Trucking Ltd.

Removal and Installation of Traffic Signals at Picton Heights Division: NOR Utility

Kiewit Eurovia Vinci

Installation of Temporary Power at Various Locations for the East/West **OOLRT** Expansion Division: NOR Utility

Louis Bray Construction

Municipal Work at Cornwall Salt Storage Facility

Division: NOR Mechanical

Maple Leaf Property Management Chiller Replacement at Baseline Road Complex

Division: NOR Mechanical

Michanie Construction Inc.

Mechanical & Plumbing Installation for DCC Trenton Washbay System Division: NOR Mechanical

National Research Council

M-36 Condensate Pipe Replacement Division: NOR Mechanical

Ontario Power Generation

Supply & Install new Conduit, Wire PA System Devices at Chenaux Falls Division: NOR Electrical

PCL/B&M-A Joint Venture

Mechanical & Electrical Work for Modernization of District Energy System for PWGSC Division: NOR ESAP

Ontario Power Generation

Replace AC Station Service at Chats Falls Division: NOR Electrical

PWGSC

Replacement of Domestic Water Booster Pump at 85 Sparks Division: NOR Mechanical

R.W. Tomlinson

Installation of Streetlights and Underground Work for Traffic Plant for John Counter Blvd Phase 5B

Lighting and ATMS Work

Installation of Traffic Plants & Street Lights at Lancaster Ramp Expansion Division: NOR Utility

T.A. Andre & Sons

HVAC System Replacement at **OPG Chenaux** Division: NOR Mechanical

Windmill Dream Ontario Holdings LP

Installation of Infrastructure at Zibi Pump Station Division: NOR Mechanical

POWER GENERATION REGION

Ontario Power Generation

PNGS-Pressure Relief Duct Repairs Division: PGR

Ontario Power Generation

PNGS-P1951 Outage Division: PGR

Bruce Power

Bruce Power - Bulkhead Shielding Division: PGR

PIERRE BROSSARD (1981) LTÉE

Nouv LR:

REM Panama, REM Catenary, Grounding and Underground Duct Banks Division: Pierre Brossard

Energère:

LED Relamping Division: Pierre Brossard

Black & McDonald:

Installation of Access Equipment for the CN, Dorval Intermodal Yard Division: Pierre Brossard

QUEBEC

REMPREX, LLC

AGS Installation Division: Quebec Service

ID FOOD

Roof-top Installation Division: Quebec Service

YMCA

Boiler Installation Division: Quebec Service

FGL Sports

Liebert Installation Division: Quebec Service

Rio Tinto

Electrical, Instrumentation and Control Work

Division: Quebec Construction Véolia

Tank Repair TK-309 and Gas Fan FA-301 Division: Quebec Construction

Vonak

Tank Repair TK-15, TK-16 et TK-30 Division Quebec Construction

SASKATCHEWAN

Sobeys Regina

RTU Replacement Division: Saskatchewan Service

BGIS Boiler Replacement

Boiler Upgrade Division: Saskatchewan Projects

SeaBee Gold Shop HVAC

HVAC Upgrade

Division: Saskatchewan Projects

SHPS Chiller

Chiller Install

Division: Saskatchewan Projects

Lanigan Union Hospital

HVAC Upgrade

Division: Saskatchewan Projects

Martensville Pump House

Electrical Installation Division: Saskatchewan Projects

Gemini Mill

Dust Collection and HVAC Upgrade Division: Saskatchewan Projects

COS Generator

Electrical Install

Division: Saskatchewan Projects

BASF Walocel

Process Piping Install

Division: Saskatchewan Projects Mosaic Colonsay Mine Dry

Plumbing Upgrade

Division: Saskatchewan Projects **T&T Tower**

Division: Saskatchewan Projects

SOUTHERN ONTARIO

Mechanical Renovation

Hydro One Networks Inc. Leamington TS Feeder Project Southern Ontario Utility Region

Nova Chemicals

HV Switchyard and Transmission Line Southern Ontario Utility Region

City of Toronto

Traffic Signals at Various Locations Southern Ontario Utility Region

SOUTHWEST ONTARIO

London Hydro

Second Floor HVAC Retrofit Division: SWO Service

St. Clair Township New DHW Storage Tank Installation

Division: SWO Service CN Rail Sarnia

New Steam Boiler Installation

Division: SWO Service **CN Rail Sarnia** Steam Boiler Piping Retrofit

Division: SWO Service

Treehouse, Brantford Line 1 Ventilation Upgrades Division: SWO Service

St John Kilmarnock, Breslau Renewal of HVAC Rooftop Units

Division: SWO Service Langdon Hall, Cambridge In-suite HVAC Upgrades & Main Hall

HVAC and Controls Renewal Division: SWO Service

Hamilton Health Sciences Juravinski Chemo Exhaust Fan Upgrade Project

Division: SWO Service Town of Markham

Refrigeration Retrofit at Markham Village Division: SWO Refrigeration

City of Mississauga

Refrigeration Retrofit at Meadowvale 4 Rinks

Division: SWO Refrigeration City of Brantford

Refrigeration Retrofit at Lions Park Arena Division: SWO Refrigeration

Halton District School Board

Techumseh PS & Pineview PS-HVAC Upgrade Division: SWO Service

NEW EMPLOYEES

ALBERTA

Arnold Simmons, Apprentice HVAC Technician

Terrance Hansen, Apprentice Electrician Marc Montpetit, Journeyman Electrician Brandon Erasmus, Apprentice Electrician Emmett Larson, Apprentice Electrician Wadii Ben Said, Apprentice Electrician Michael Bakk, Building Operator Kayla Whalen, HSE Advisor Jeff Trewin, Journeyman Electrician Gerald Chircop, Journeyman HVAC Technician

Hector Ladron, Building Operator **Jennifer Zondag,** Building Operator **Megan Skead,** Associate Business Development Representative

ATLANTIC

Matthew Perry, Millwright, NB Industrial Janie Chappell, Administrator, NB Commercial Mechanical

Jonathan Roy, Plumber, NB Commercial Mechanical

Richard Saulnier, Plumber, NB Commercial Mechanical

Wesley Brine, HVAC Technician, NB Service

Kristy Hansen, Business Development Representative, NB Service

Matthew Macdonald, Electrician, NB Utility

Matt Bissett, Electrician, NB Utility
Mark Morrison, Electrician, NB Utility
Isaac Macdonald, Electrician, NB Utility
Charles R. Hunt, Electrician, NB Utility
Scott Monahan, Electrician, NB Utility
Stefan England, Electrician, NB Utility
Adam Merritt, Electrician, NB Utility
Sarah O'brien, Electrician, NB Utility
Sarah Kindred, Electrician, NB Utility
Matthew Morrissey, Electrician, NS
Industrial

Joe Beaton, Pipefitter, NS Industrial Jonathan Beck, Electrician, NS Industrial Colton Slaunwhite, Electrician, NS Utility Ryan Viner, Electrician, NS Utility Dave Hill, Electrician, NS Utility Daniel Leblanc, Utilityman, NS Utility Benjamin Leedham, HVAC Technician, NS Service

Jason Lapierre, Plumber, NS Service **Mitchell Johnston,** HVAC Technician, NL Service

Daniel Bonnevie, Electrician, NB Commercial Electrical

James Smith, Carpenter, NL Projects Jerry J. Reid, Carpenter, NL Projects Randy Chatman, Carpenter, NL Projects Dylan Andersen, Carpenter, NL Projects Darrell Kielly, Carpenter, NL Projects Darren Thorne, Carpenter, NL Projects Randy Barrett, Heavy Equipment Operator, NL Projects

Frank Warren, Quality Assurance, NL Projects

Tony Fudge, Carpenter, NL Projects Steven Butt, Carpenter, NL Projects David Seaward, Carpenter, NL Projects Brandon St. Croix, Carpenter, NL Projects Wan Flynn, Carpenter, NL Projects Eugene St. Croix, Electrician, NL Projects George O'dell, Carpenter, NL Projects Nick Day, Carpenter, NL Projects Jeff Simms, Carpenter, NL Projects Guy Dupre Ghislain, Quality Assurance, NL Projects

Harvey Kippenhuck, Carpenter, NL Projects

Janelle Edwards, Carpenter, NL Projects Glen S. Clarke, Carpenter, NL Projects Nikita Penney, Heavy Equipment Operator, NL Projects Nicholas Windsor, Ironworker, NL Projects Rodney S. Menchions, Carpenter, NL Projects

David Barry, Carpenter, NL Projects
David Churchill, Carpenter, NL Projects
Clinton F. Shiwak, Carpenter, NL Projects
Dean A. Blake, Carpenter, NL Projects
Cyril Rose, Carpenter, NL Projects
Stephanie Connors, Carpenter, NL
Projects

Paul St. Croix, Ironworker, NL Projects Harvey Green, Laborer, NL Projects Gary Neil, Pipefitter, NL Projects

BRITISH COLUMBIA

Pankaj Bassi, FMO Mover David Carter, Service Electrician Matt Zmud, Mechanical Estimator Myron Vandervalk, FMO Carpenter Avtar Badesha, Building Operator Raymond Chan, Project Sales Representative

Representative
Ken Folkersen, Electrical Foreman
Jordan Haber, Building Operator
Collin O'Byrne, Mechanical Foreman
Bernardo Toro, Associate Business
Development Representative
Andrew Sowerby, Service Technician
Hai Nerra British Operators

Hai Nguyen, Building Operator
Mike Smith, Mechanical Lead Hand

MANITOBA

Mike Bilodeau, Building Operator, FMO **Thomas Zekarias,** Building Operator, FMO

Chris Dawson, Building Operator, FMO **Russell Dykes,** JM HVAC Technician, Service

Bruce Gallant, JM HVAC Technician, Service

Shelby Manaigre, Apprentice Millwright,

Kaden Kotowich, Apprentice Millwright, Projects

Matthew Lacasse, JM Plumber, Projects Trevor Solnes, JM Millwright, Projects Richard Skok, JM Ironworker, Projects Chris Jaraback, JM Ironworker, Projects Kole Devisscher, JM Ironworker, Projects Matthew Kovacevic, JM Ironworker, Projects

Joseph Rindall, JM Plumber, Projects Ian Wood, JM Ironworker, Projects Olalekan Dairo, Apprentice Plumber, Projects

Andriy Bubyr, JM Electrician, Projects Alan Rimmer, JM Plumber, Projects Kurtis Schmautz, JM Plumber, Projects Brady Eyolfson, Foreman, Projects Jennifer Rempel, Apprentice Millwright, Projects

NORTHERN ONTARIO

Ben Ciampaglia, Project Coordinator, Electrical Construction Division **Jesse Power,** Associate Business Development Representative, Service Division

Jake Lalonde, intern, Utility Division Thu Ho, Project Coordinator, Utility S/L Kris Butt, Job Cost Analyst, Administration Kyle Drisdelle, FMO Division

POWER GENERATION REGION

Dylan Pitchforth, Cost Analyst Cathy Black, QA Document Control Administrator (Bruce Power) Brennan Gregory, Project Management Intern

Alessia Abballe, HSE Intern William McKay, Planner (Bruce Power) Johnathan Whitney, Project Coordinator (Bruce Power) **Derek McChesney,** QC Inspector (Bruce Power)

Megan Sopko, Project Coordinator (Bruce Power)

Kelani Stam, HSE & HU Consultant (Bruce Power)

Tracy Wainwright, Payroll & Cost Clerk (Bruce Power) Chester Sajkowski, QC Inspector (Bruce

Chester Sajkowski, QC Inspector (Bruce Power)

Kylie King, Site Administrator Barry Roberts, Labour Relations Consultant (Bruce Power) Taylor Irwin, QA Representative (Bruce Power)

PIERRE BROSSARD

Marie-Christine Rinfret, Administrative Assistant

Sébastian Pednaud, Warehouse Clerk **Stéphane Gingras,** Warehouse Clerk

QUEBEC

Anne-Marie Piché, HR Generalist Patrice Tremblay, Senior Project Manager Tarciano Torquato, Account Clerk

SASKATCHEWAN

Chris Campher, JM Welder, Projects Bradley Dent, JM Pipe Fitter, Projects Wayne Magnusson, Apprentice Sheet Metal, Projects

Tim Dyck, JM Sheet Metal, Projects **Andrew McCaughey,** Apprentice Plumber, Service

Zackery Jones, Apprentice Electrician, Service

Christopher Fall, Apprentice Electrician, Service

Alan Sweeney, Estimator, Fabrication **Jonathan Chirisa,** JM Welder, Fabrication

SOUTHERN ONTARIO

Nishanthy Amirthalingam, AP Specialist Ayesha Amreen, AP Specialist Squire Ball, Job Cost Analyst Daniel Bourgoin, Project Coordinator Melanie Chan, HR Administrator Grace Chen, AP Specialist Jessie Chen, AP Specialist Carmen Chin, AP Specialist Joseph Colautti, Division Manager Belinda Dean, Job Cost Analyst Taylor Dingman, Project Coordinator Darryl Driedger, Scheduler Ryan Etwell, Team Lead Kayla Forrest, Coordinator Conor Girard, Engineer Ariel Graza, QA/QC Coordinator Jeevagas Gunasingam, AP Specialist Keenan Hladich, Project Coordinator Ben Howlett, Project Coordinator Brett Jennings, Mechanical Purchaser Yuriy Kolomytsyn, AP Specialist Ross Maniaci, Estimator Lorna McCall, Payroll Administrator Taylor Moeth, Estimator Robert Radanovic, Estimator Jamie Robinson, Supervisor Paul Rosseau, Project Manager Michelle Sadler, Fleet Administrative Assistant

Markus Samai, Vehicle Detailer
Jason Tanguay, Operations Manager
Ovuokerie Umukoro, H&S Advisor
John Vigeon, Utility Locator
Sen Wang, Project Coordinator
Andrew Weller, Project Manager
Jennifer Wiseman, Superintendent
Ansen Anto, Maintenance Mechanic
John Barcelona, General Maintenance
Nashifa Dhanani, HR Coordinator

Phil Gigliotti, Service Sales Representative

Albert McWilliams, Project Manager Shane Perera, Zone Technician Chris Solomon, Service Plumber Guriqbal Singh, Project Supervisor Cedric Pokam, CCC Representative Sedal Rollocks, CCC Representative Wayne Samra, IT Infrastructure Manager Ali Ahmadi, Service Desk Analyst Tolu Olumilua, Business Analyst Salim Premji, PMO Project Manager Janmesh Shah, Service Desk Analyst Daniel Alaric, Facility Supervisor Justin Blanchet, Project Supervisor Kelvin Campbell, Project Coordinator Michael Crevier, Service Heating Technician

Terence Crossman, Building Operator Alfred Garvey, Junior Maintenance Mechanic

Osama Habboob, Building Operator Shavezd Miller, Junior Maintenance Mechanic

Paolo Quevedo, Shipper/ Receiver Steve Sampson, Building Operator Andrei Valean, Project Manager Justin Walker-Seale, Security Guard Himil Patel, ERP Business Analyst Akshay Bhatt, Stationary Engineer Prateek Chahal, Project Manager Aatif Bokhari, Corporate Communications Specialist

SOUTHWEST ONTARIO

Dave Bennett, Plumber
Brigitta Macdonald, Concierge –
Ron Joyce Centre
Chris Desjardine, Refrigeration
Apprentice
Rachael Plein, HVAC Technician

U.S. OPERATIONS

Michael St. Louis, Manager of Asset Management Services, Salt Lake City Kathy Jones, Assistant Controller, Kansas City

Kevin Molley, Project Manager, Construction, Kansas City

MOVERS & SHAKERS

ALBERTA

Michaelene Dustin, from Sales Representative to Sales Leader

Mason Cook, from ABM-Project Engineer to B&M-Project Manager Thomas Durant, from Accounts Payable Clerk (Atlantic) to Project Administrator (NS Industrial)

Wendy Hughes, from FMO Administrator CMHR to Reception/Administrator Main Office Tracey Malo, from Operations Supervisor to Service Division Manager Glen Spearing, from Facility Manager to FMO Division Manager

SASKATCHEWAN

Travis Sproxton, from Project Foreman to Project Manager

SOUTHERN ONTARIO

Abdalla Hassan, from Estimator to Project Manager Tamara Edwards-Jackson, from Utilities to Substations Riccardo Falzone, from Intern to Project Coordinator Andre Fernandez, from Intern to Project Coordinator Stephen Freeman, from Electrical to Substations Conor Girard, from Estimator to Engineer in Training (E.I.T.) Antony Glasgow, from Project Manager to Operations Manager Michael Haley, from Pipefitter to Superintendent Shardae Keane, from Intern to Coordinator Crystal Kelly, from Coordinator to Quality Assurance Inspector

David Kowalski, from Intern to Project Coordinator

Jack McDonald, from Intern to Estimator

David Riess, from Pipefitter to Superintendent

Jason Tanguay, from Field Services Technician to Operations Manager

Isabel Viaje, from Intern to Estimator

Tedi Gura, from AP Specialist to Billing Specialist

Paul Silva, from DHX Media to UHN

Oreeba Badar, from Intern to Project Assistant Olivia Genarro, from Intern to Fleet Administrator Michael Altomare, from Intern to Project Coordinator Daniel Kailan, from General Maintenance to Building Operator Kelvin Yu, from Procurement Coordinator to Billing Coordinator Gavin Bayley, from Casual to Permanent Stationary Engineer

Dennis Staats, from Shipper/Receiver to Dock Master Robert Kucharski, from Junior Maintenance Mechanic to Maintenance Mechanic

David O'Dwyer, from Project Manager to Facility Manager Rebecca McDonald, from Fleet Administrator to Fleet Specialist

POWER GENERATION REGION

Brennan Gregory, from Project Management Intern to Project Coordinator

U.S. OPERATIONS

Frank DiMaggio, from Project Coordinator to Project Manager



Black & McDonald Limited

CORPORATE OFFICE

2 Bloor St. East, Suite 2100 Toronto, Ontario M4W 1A8 Tel: (416) 920-5100 Fax: (416) 922-8768

OFFICES

Goose Bay St. John's Fredericton Moncton Bathurst Halifax Montreal Ottawa Courtice Scarborough Toronto Markham Hamilton Kitchener London Winnipeg Regina Saskatoon Calgary Calgary (Industrial) Edmonton Kelowna Vancouver Springdale, AR Kansas City, MO Austin, TX Salt Lake City, UT Tulsa, OK East Syracuse, NY Hamilton, Bermuda	(709) 896-2639 (709) 747-1406 (506) 459-1650 (506) 858-5688 (506) 547-8070 (902) 468-3101 (514) 735-6671 (613) 526-1226 (905) 837-1291 (416) 298-9977 (416) 366-2541 (647) 794-2300 (905) 560-3100 (519) 578-2230 (519) 681-4801 (204) 786-5776 (306) 924-0885 (306) 652-3835 (403) 235-0335 (587) 779-5442 (780) 484-1141 (250) 491-7474 (604) 301-1070 (479) 419-9550 (816) 483-0257 (512) 836-0800 (801) 569-9219 (800) 814-4311 (315) 898-8752 (441) 232-0234
riaminton, Bermada	(441) 202 0204

ASSOCIATED COMPANIES

ABM (902) 474-3700 CBO (705) 446-9019 Entera (416) 746-9914 Roberts Onsite (519) 578-2230 **REC** (502) 570-4777 Pierre Brossard (450) 659-9641

CORRESPONDENTS

Robert Burns Atlantic Sophie Dauth Quebec Donna Smerdon N. Ontario Kathy McGhee S. Ontario Dawn Dabarno **PGR** Christine Johnston **CBO** Phil Taggart S.W. Ontario Sherry Ottey Manitoba Sherry Ottey Saskatchewan

Evelyn Vendiola Alberta Sean Peacock Western Industrial British Columbia

Candice Leung Kimberly Henry U.S.

EDITORIAL TEAM

Aatif Bokhari Editor

Tareq Ali Managing Editor Billy Yam/Terrence Zhu Graphic Design